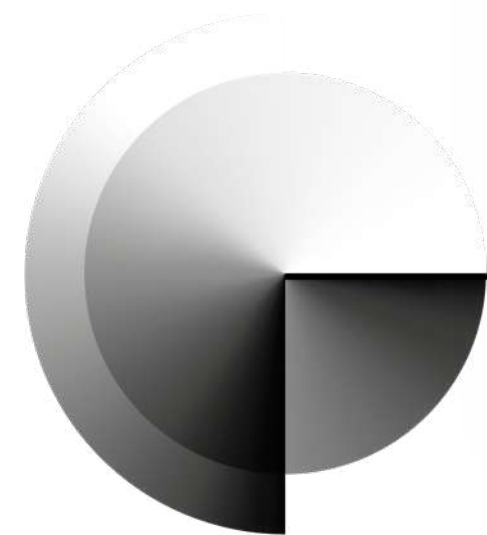




# 2020 World Manufacturing Report Manufacturing in the Age of Artificial Intelligence

**MARCO TAISCH**

Scientific Chairman, World Manufacturing Foundation



**WORLD  
MANUFACTURING  
FOUNDATION**

**World Manufacturing Forum 2020**

November 12, 2020

Livestreamed from Cernobbio, Como

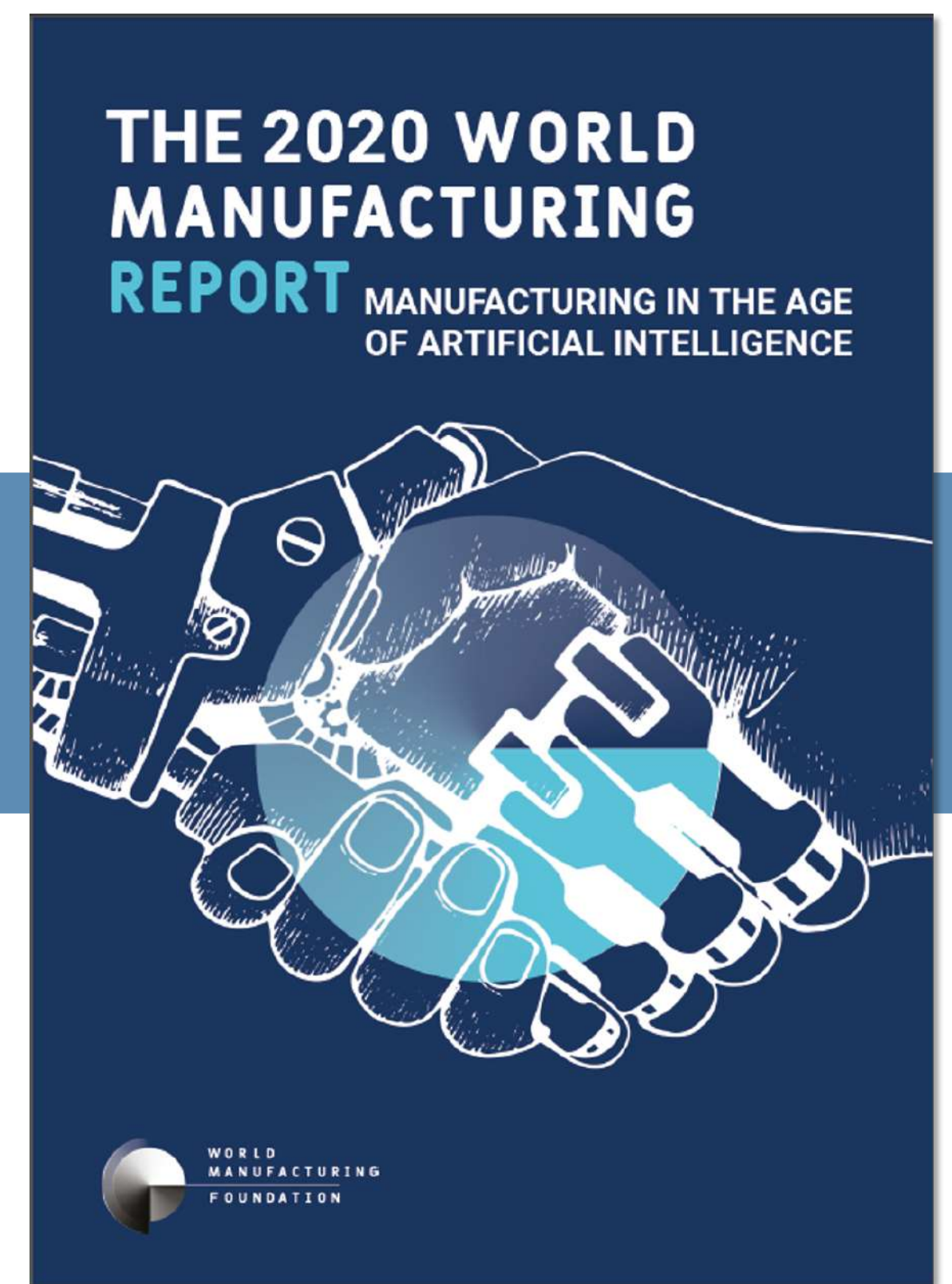
# THE WORLD MANUFACTURING REPORT JOURNEY



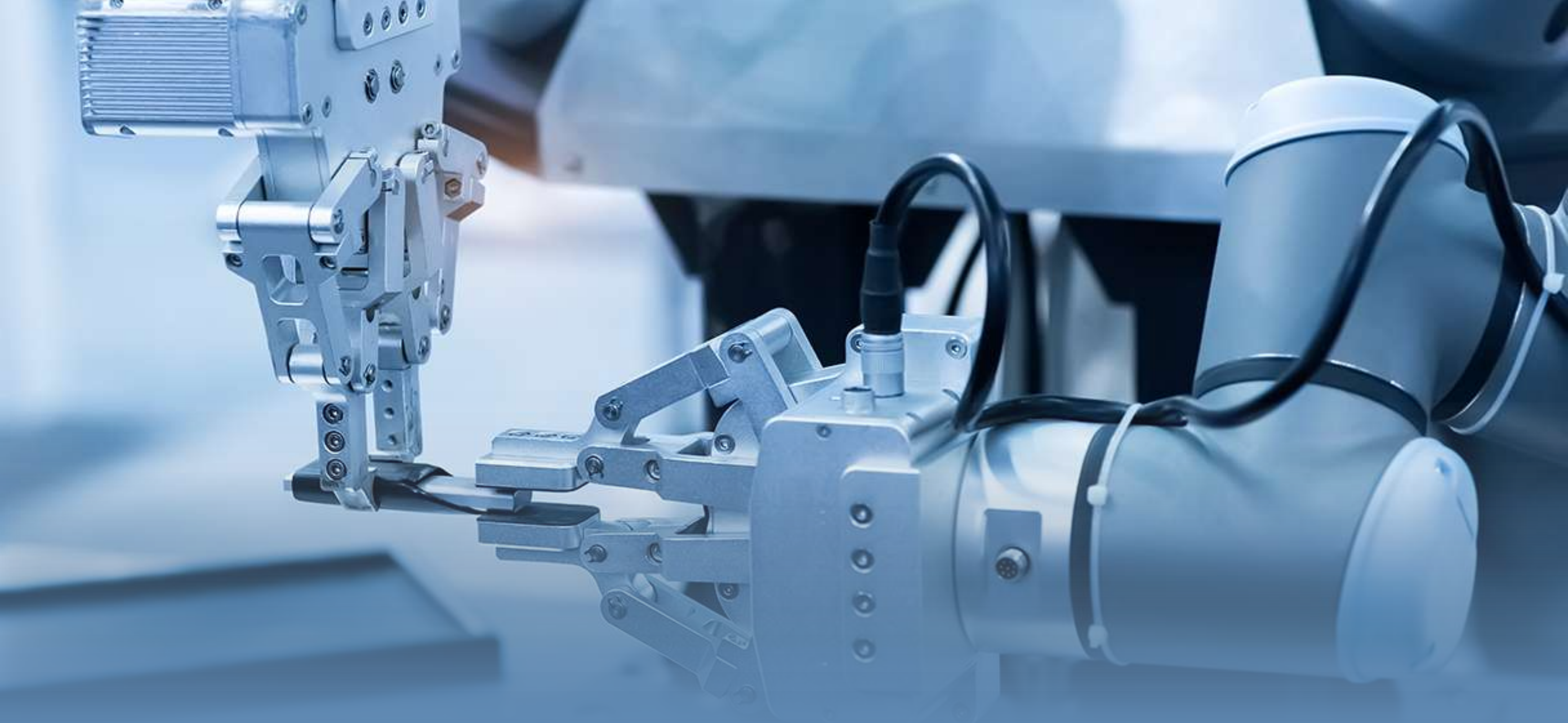
2018



2019



2020



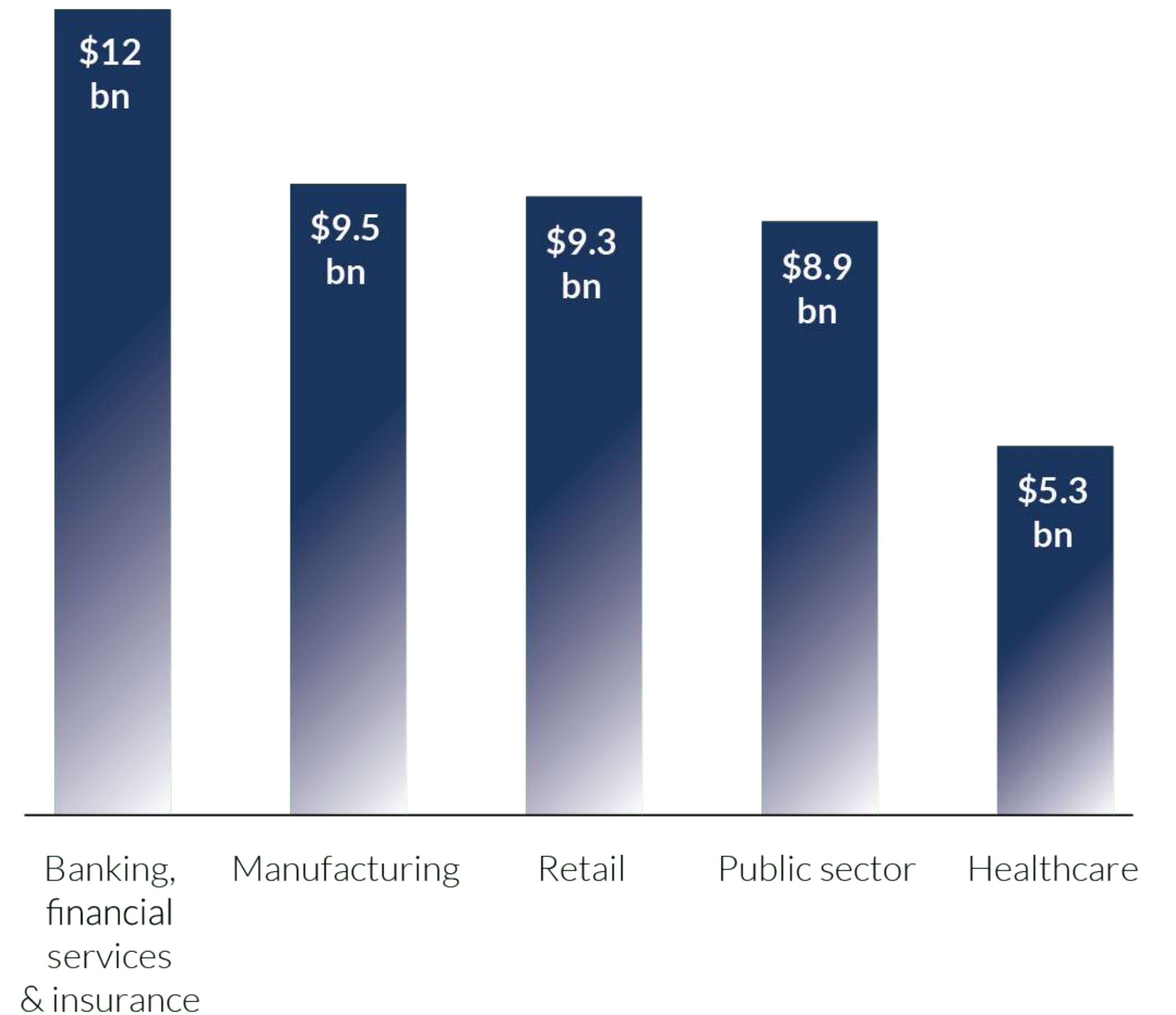
**Why AI in Manufacturing?**

- **Artificial Intelligence** is not just a technology but is increasingly being part of our daily lives.
- Manufacturing is an important driver for **societal well-being**: how can AI enhance that role?
- **Understanding the potential of AI** - its implications to organisations and its applications - is becoming increasingly relevant for many citizens, companies, and governments.

AI in Manufacturing  
is increasing  
in relevance

## Projected AI spending by industry (2021)

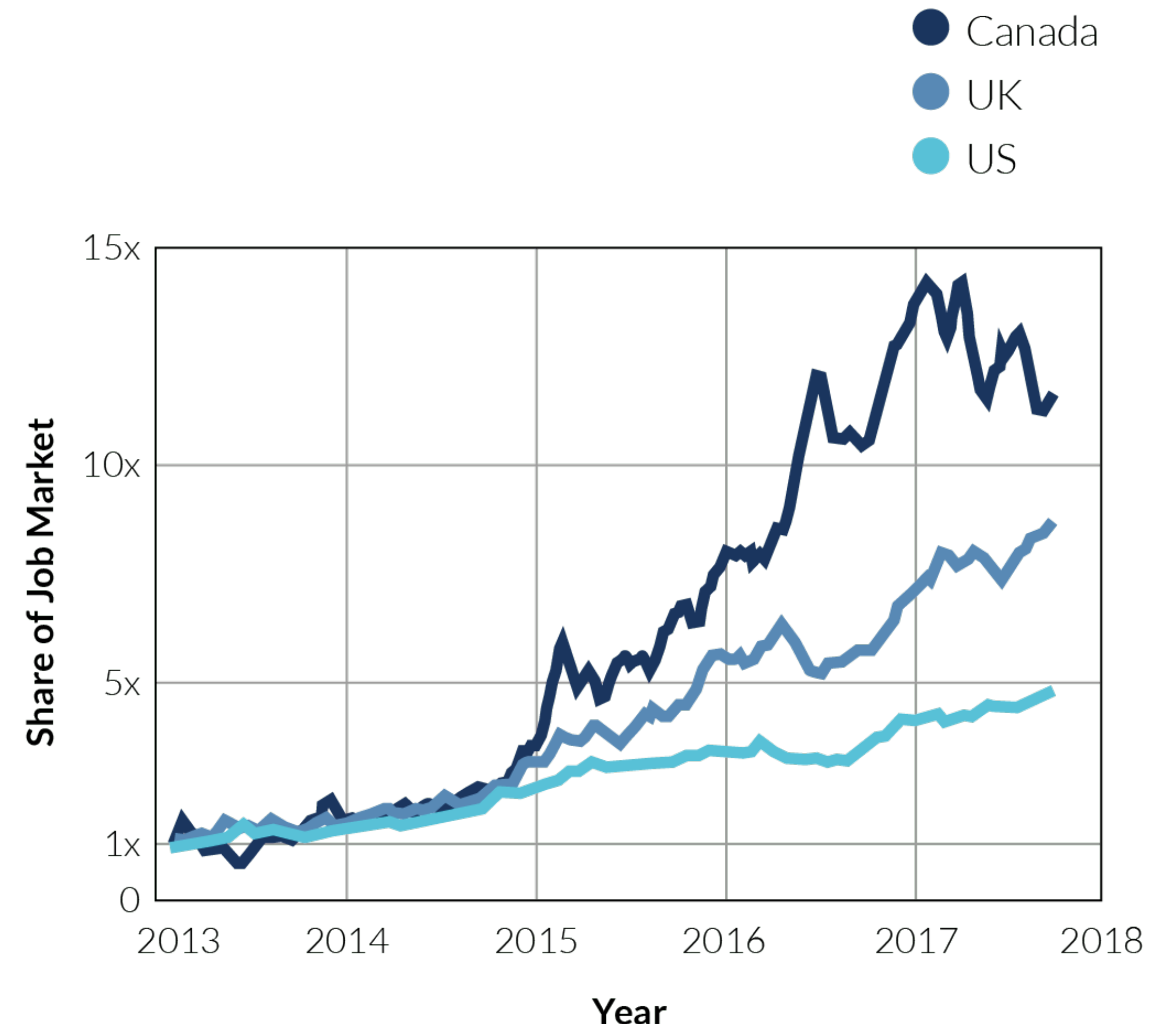
(Source: Atos)



# AI in Manufacturing is increasing in relevance

## Share of jobs requiring AI skills

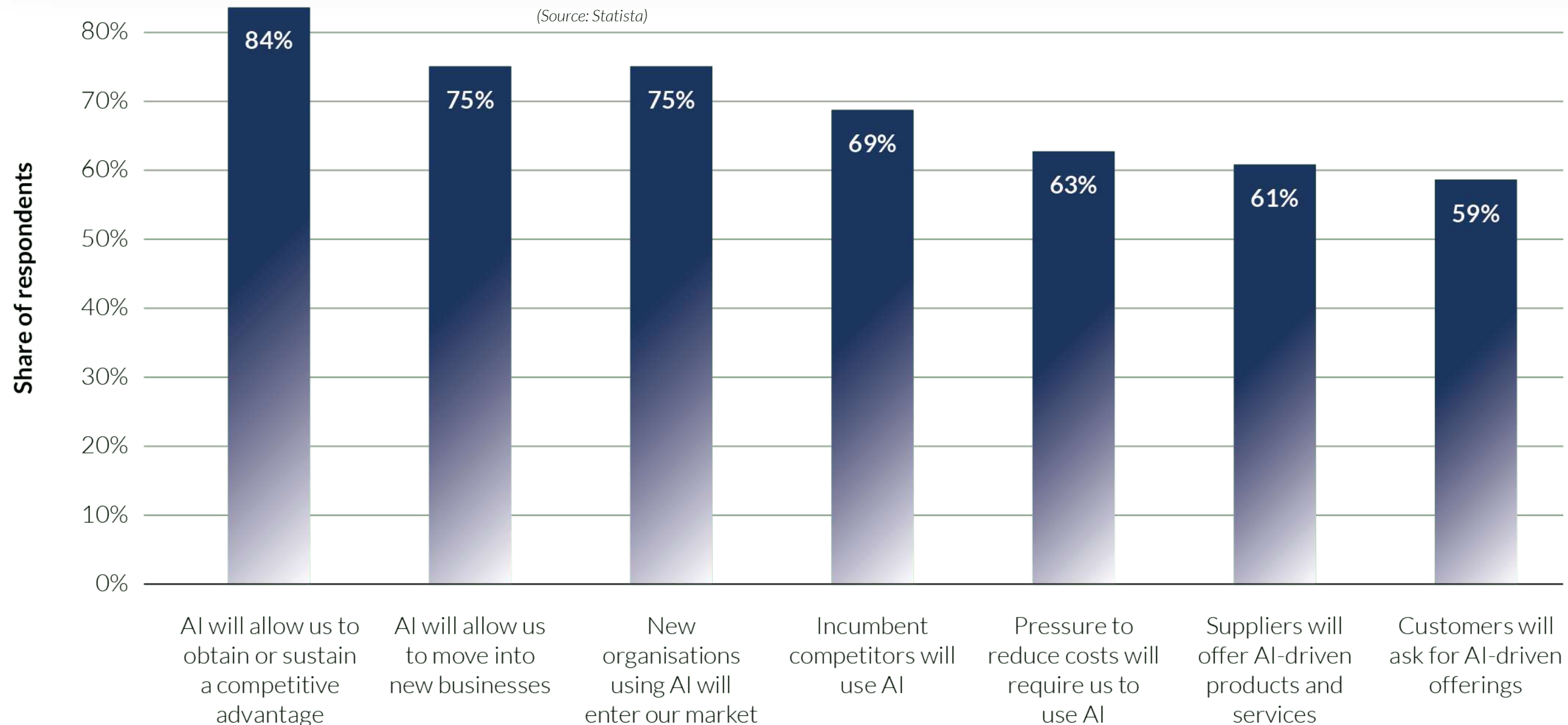
(Source: Indeed.com)



# Companies are increasingly adopting AI to drive competitive advantage

Business organisations' reasons for adopting AI worldwide

(Source: Statista)



Companies  
are increasingly  
adopting AI to drive  
competitive  
advantage

## Key fields for AI adoption

*(Source: 2019 Deloitte survey on AI adoption in manufacturing)*

Smart production

51%

Products and services

25%

Business operation and management

8%

Supply chain

8%

Business model decision-making

4%

No adoption/plans

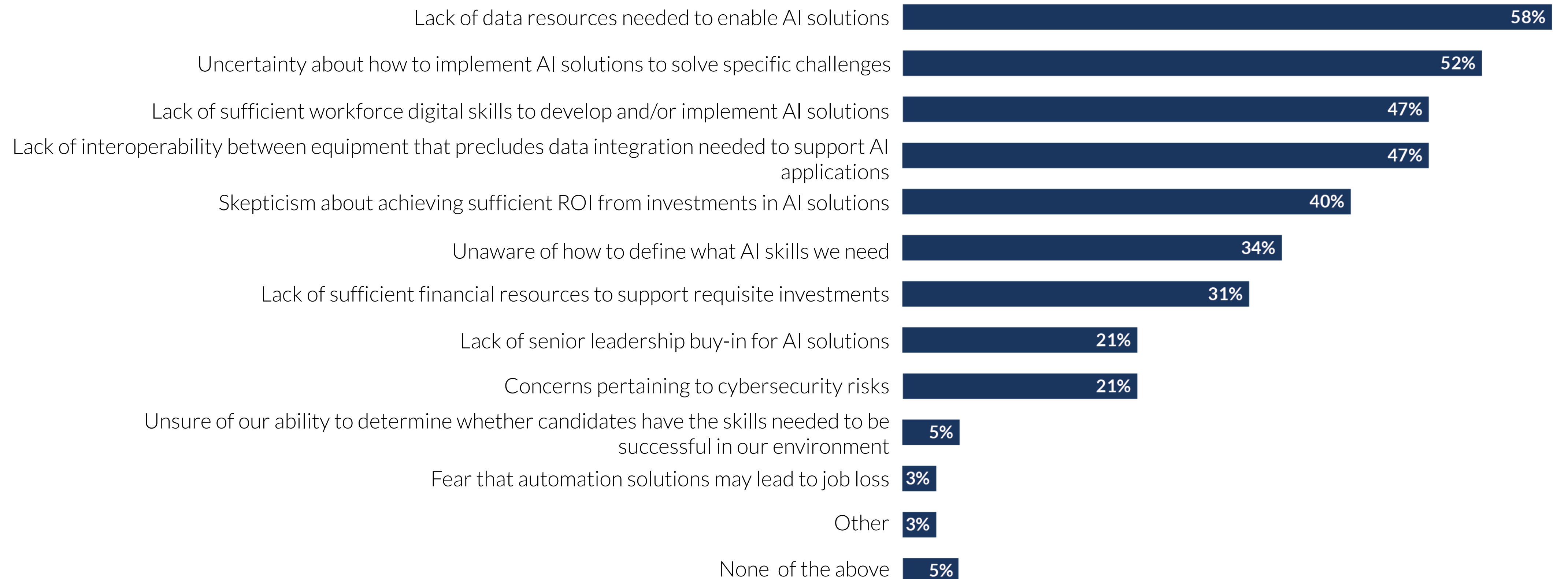
4%



# Barriers remain and are holding back companies from adopting AI

## Barriers to AI adoption

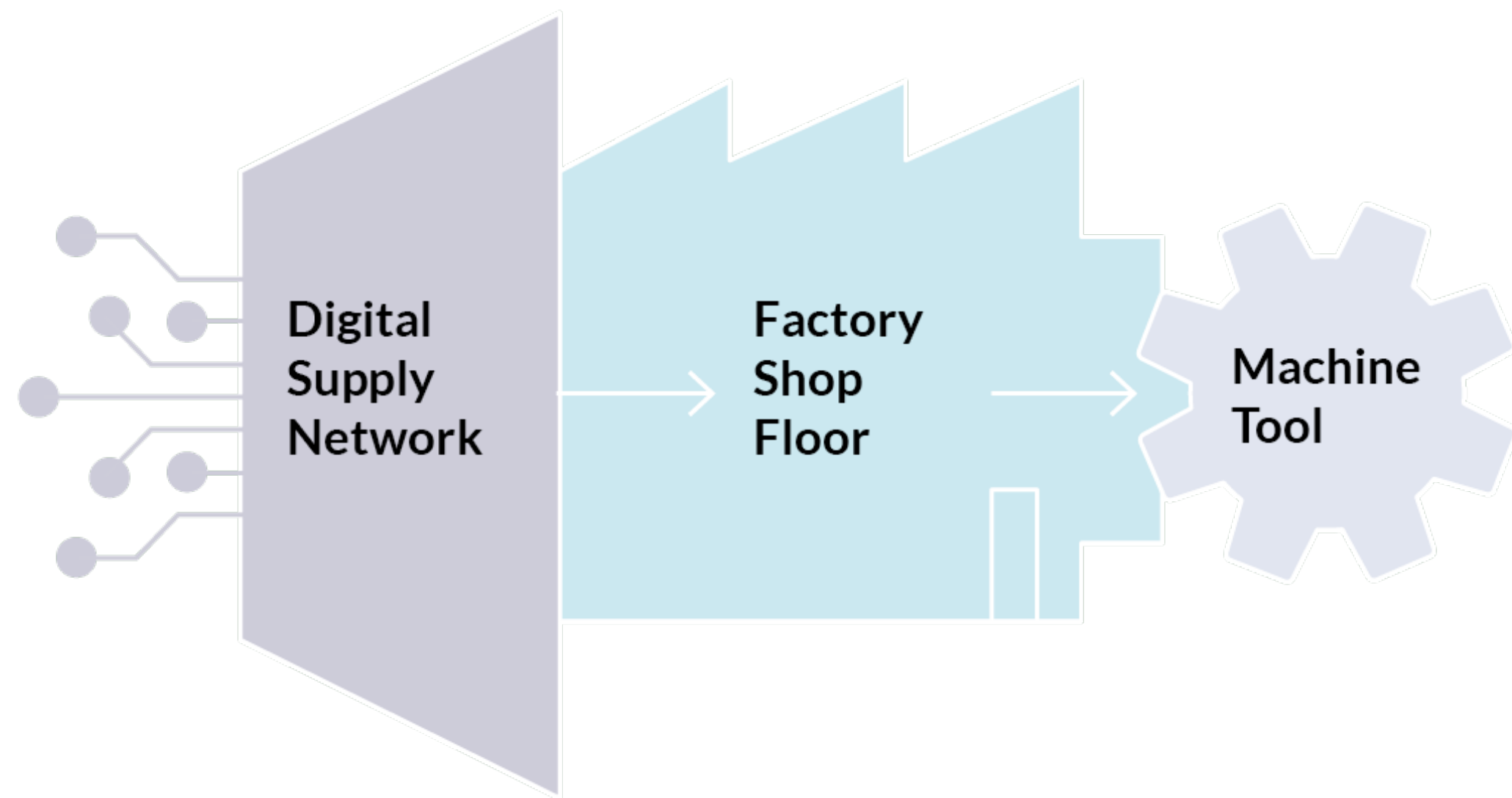
(Source: MAPI Foundation)



# How can AI transform Manufacturing?

## AI applications in manufacturing

(Source: World Manufacturing Foundation)



## Core capabilities targeted at each level

(Source: World Manufacturing Foundation)

	DSN	Factory	Machine
resilience	●		
agility	●	●	
risk	●		
flexibility	●	●	
quality		●	●
dynamics		●	
safety		●	●
efficiency			●
adaptability			●

# Relevant skills are needed to work with AI



**Foundation Skills**



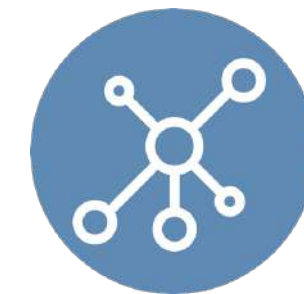
**Core Manufacturing Skills**



**AI Skills**



**Skills for Trustworthy AI**



**Transversal Skills**

# Key Ethical Challenges Need to be Addressed



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**Transparency**



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**Human Agency**



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**Privacy  
and Data Protection**



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**Lawfulness  
and Compliance**



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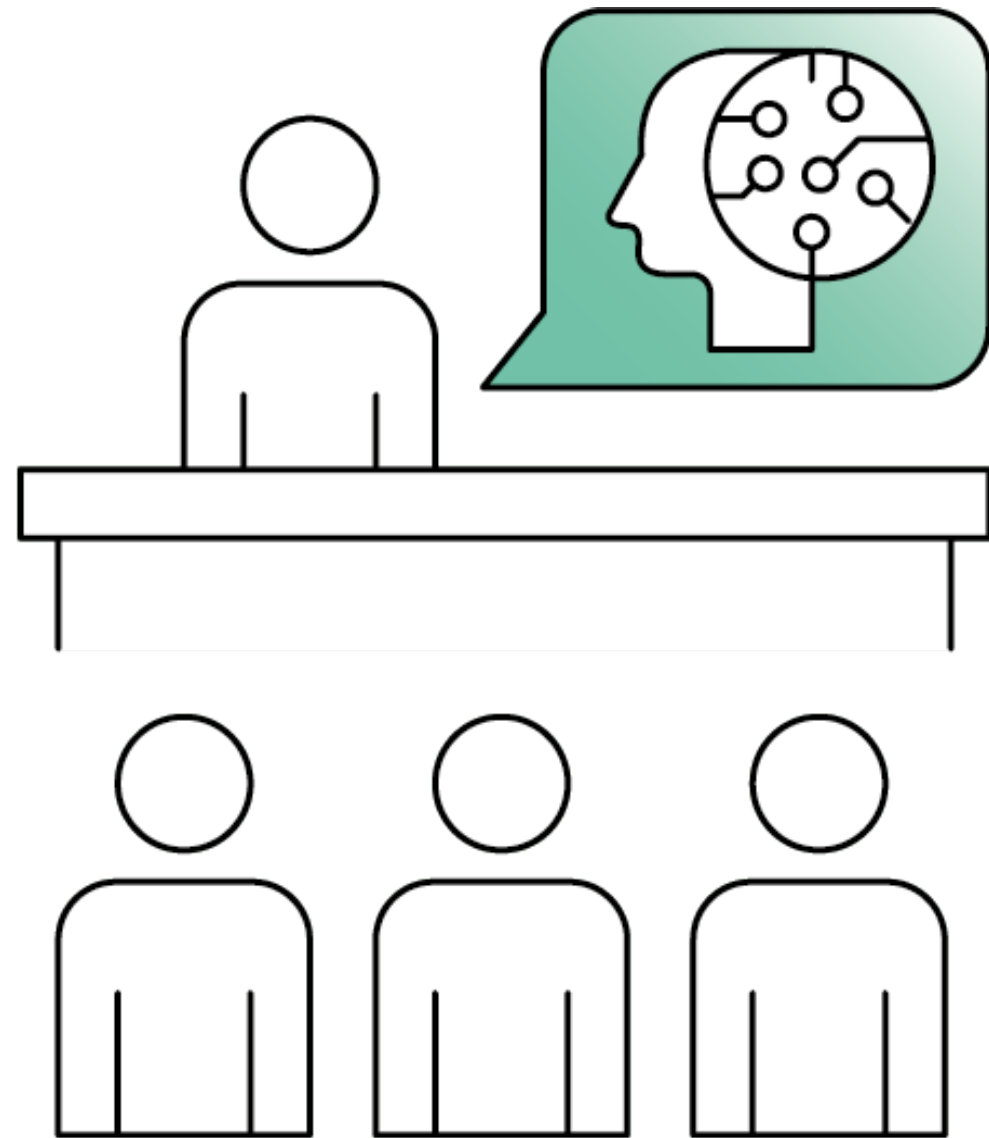
**Technical Robustness  
and Safety**

# 10 Key Recommendations

by the World Manufacturing Foundation



# 1 Foster Public Conversations to Increase Understanding and Build Trust in AI Systems

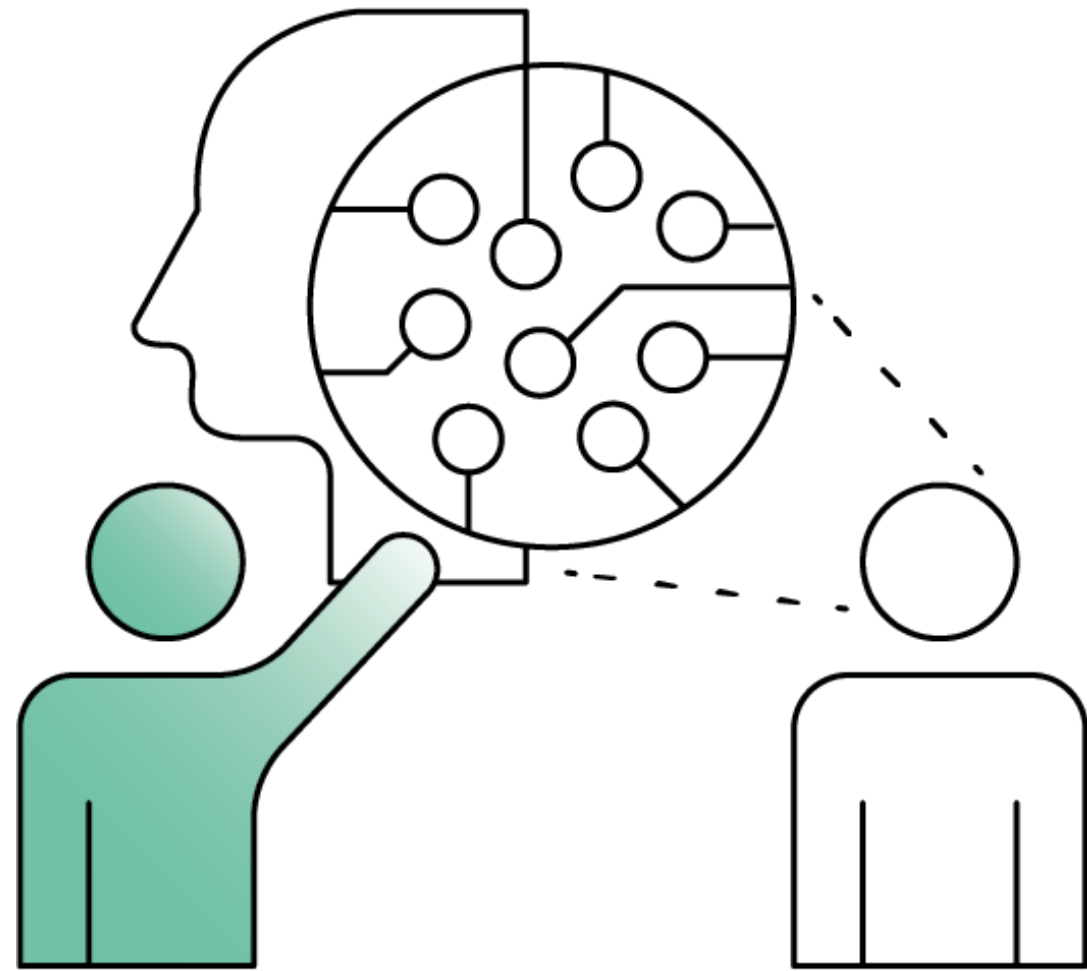


- Educate the society on the importance and capabilities of AI
- Correct misconceptions about AI
- Discuss and address the socio-economic impacts of AI

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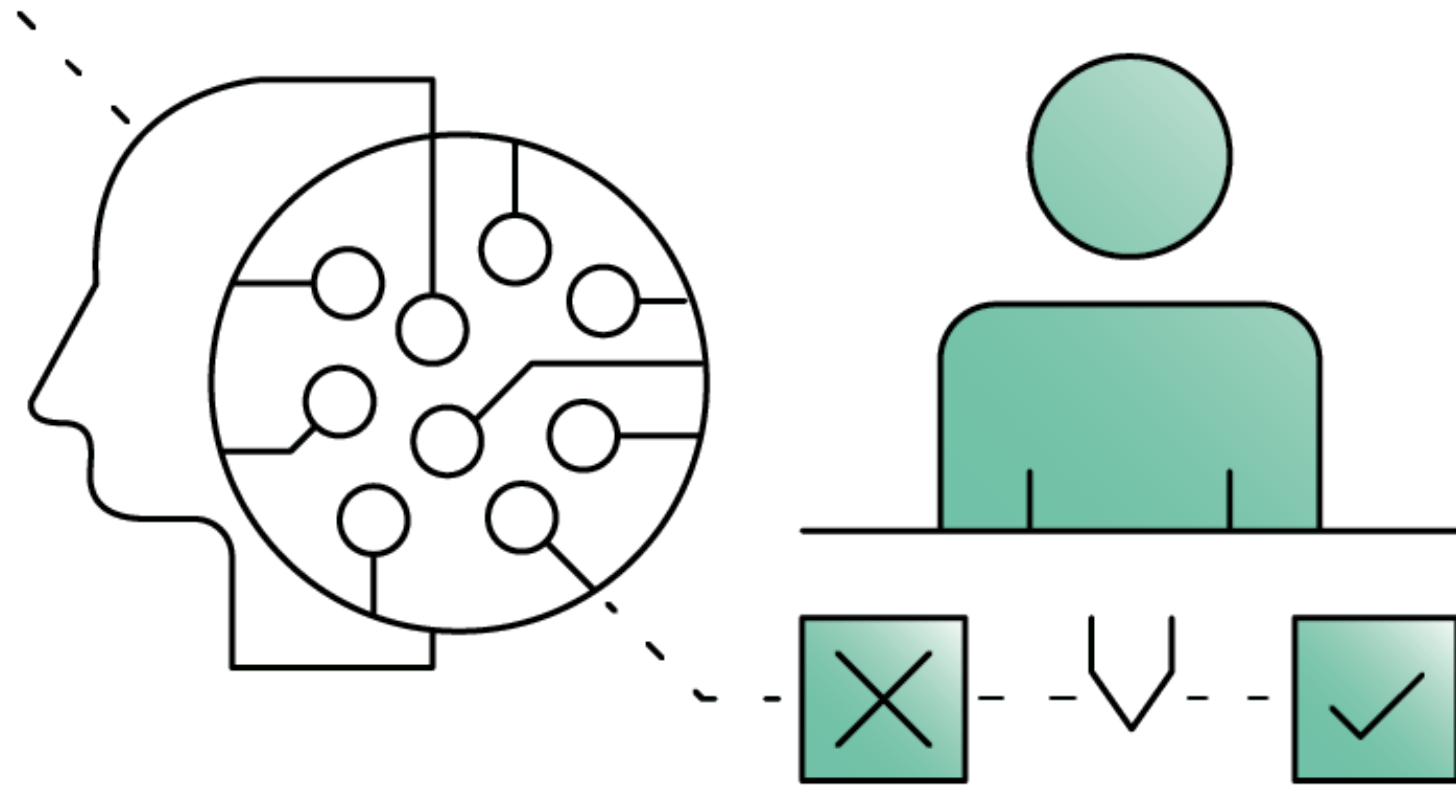
## 2 Manage Manufacturers' Expectations of AI Capabilities

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- Choose the optimal AI solution based on the company's needs, resources, and capabilities
- Understand the limitations of AI and act to address them
- Encourage sharing of best practices on AI use cases

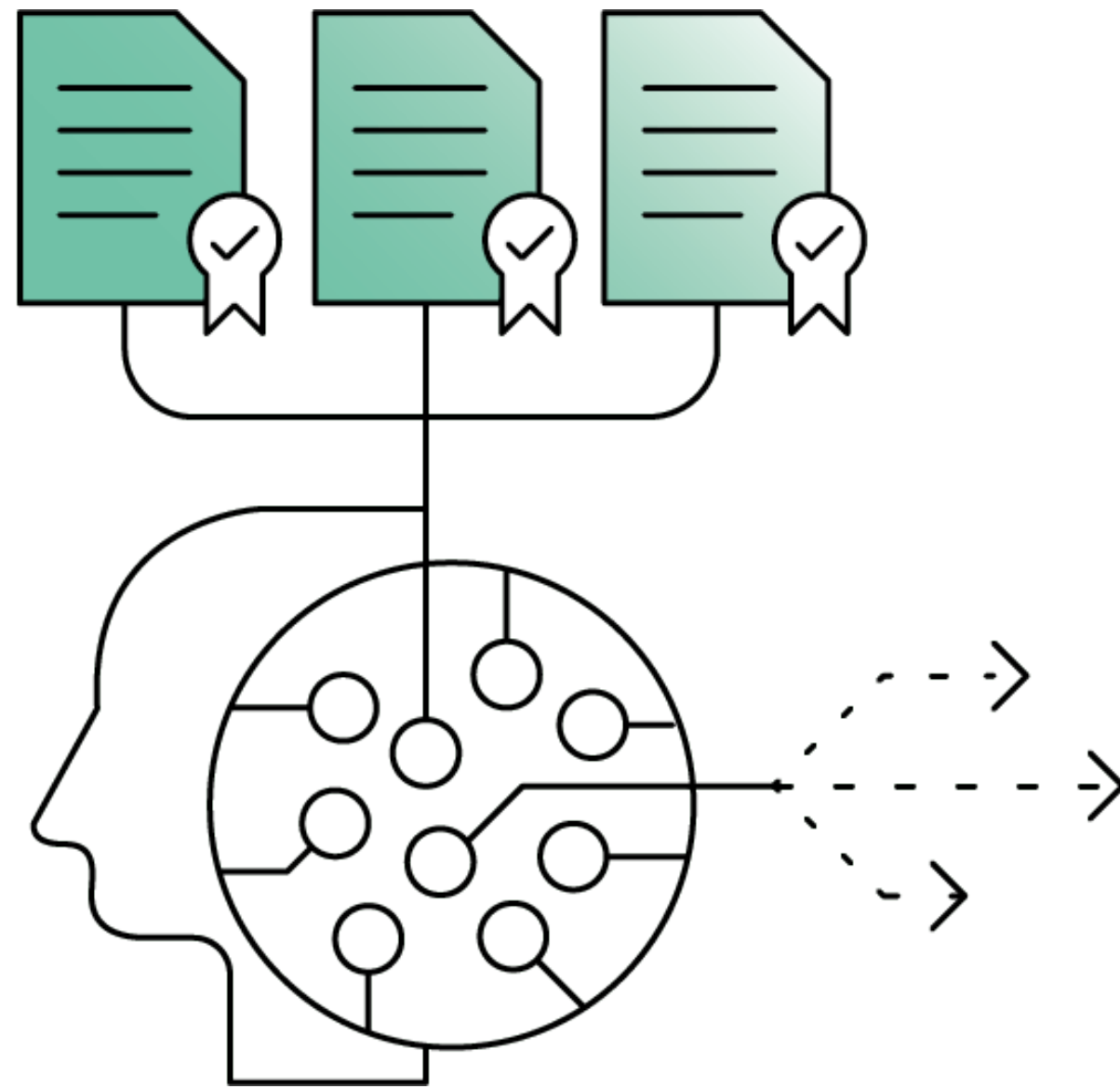
# 3 Implement Ethical Considerations throughout the AI Life Cycle



- Consider ethical implications in the ideation, development and implementation of AI projects
- Ensure that AI systems do not discriminate
- Promote interdisciplinary teams working in AI projects

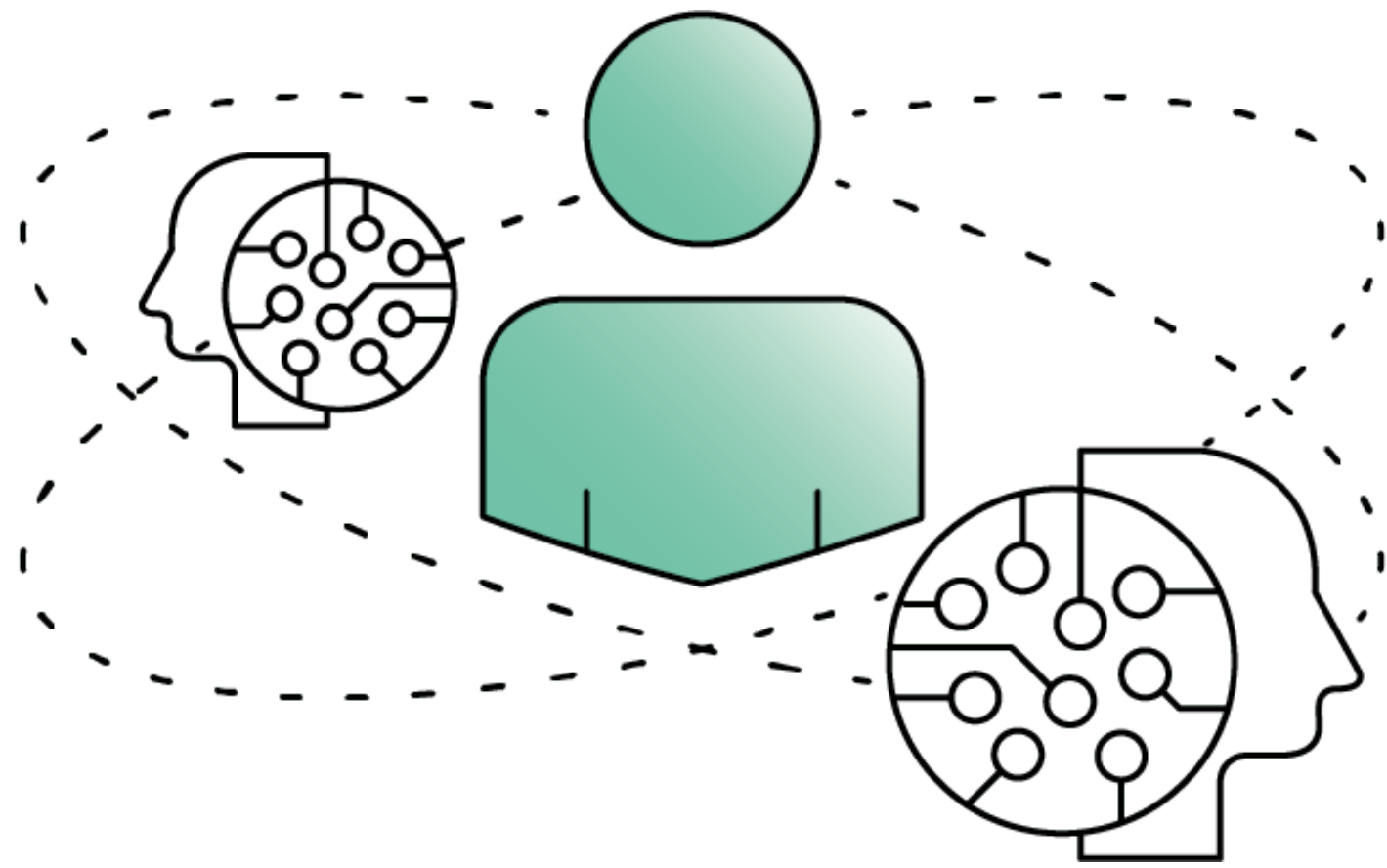


# 4 Ensure Data Quality, Privacy and Availability



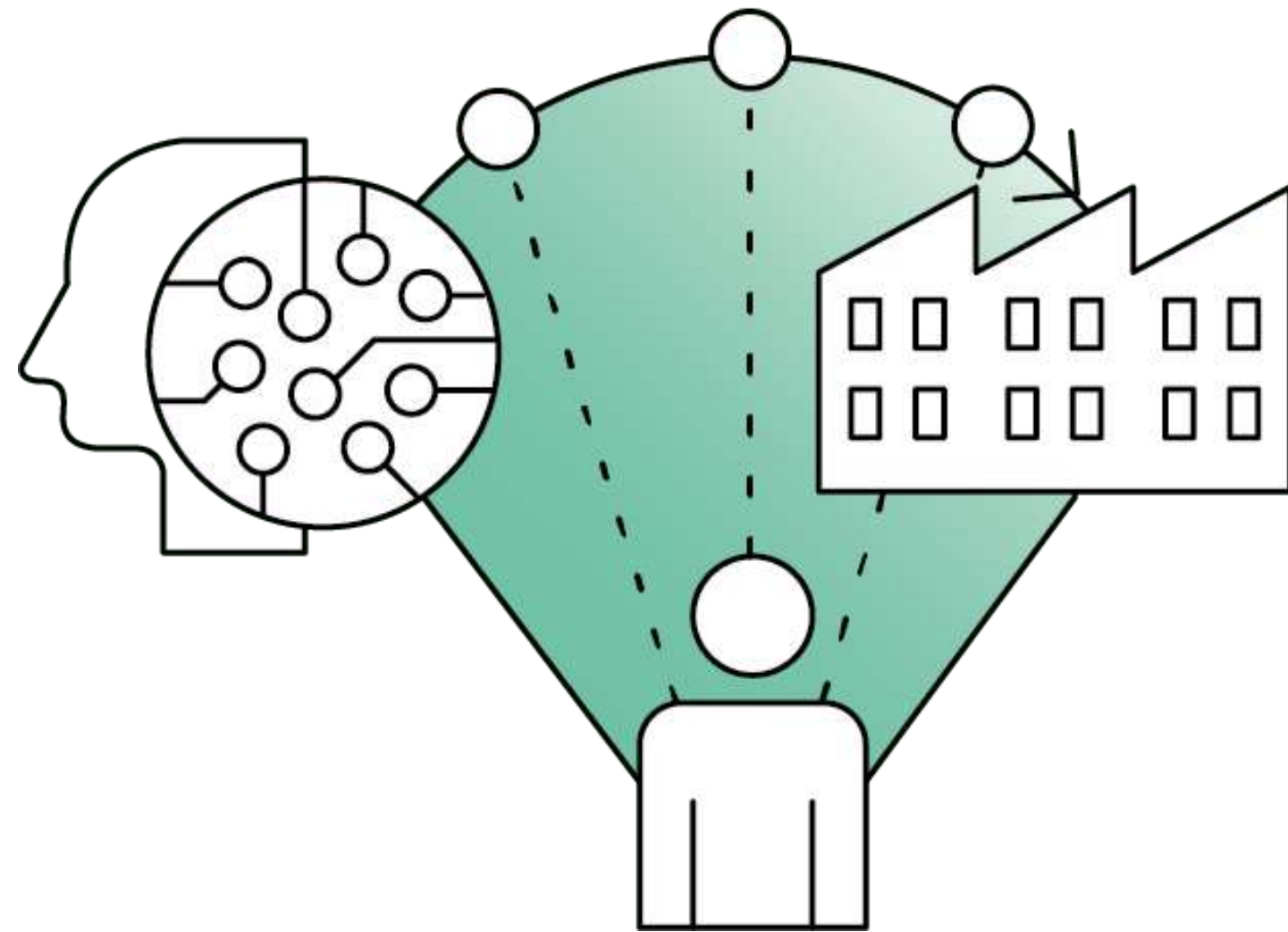
- Ensure data accuracy and completeness
- Promote responsible data collection and management practices
- Explore new ways of trusted data sharing

# 5 Put Humans at the Centre of AI Work Environments



- Prepare workers psychologically for a future with AI
- Empower humans to enhance AI capabilities and vice versa
- Increase acceptance by making AI explainable and transparent to workers

# 6 Ensure AI Strategic Alignment across the Entire Organisation



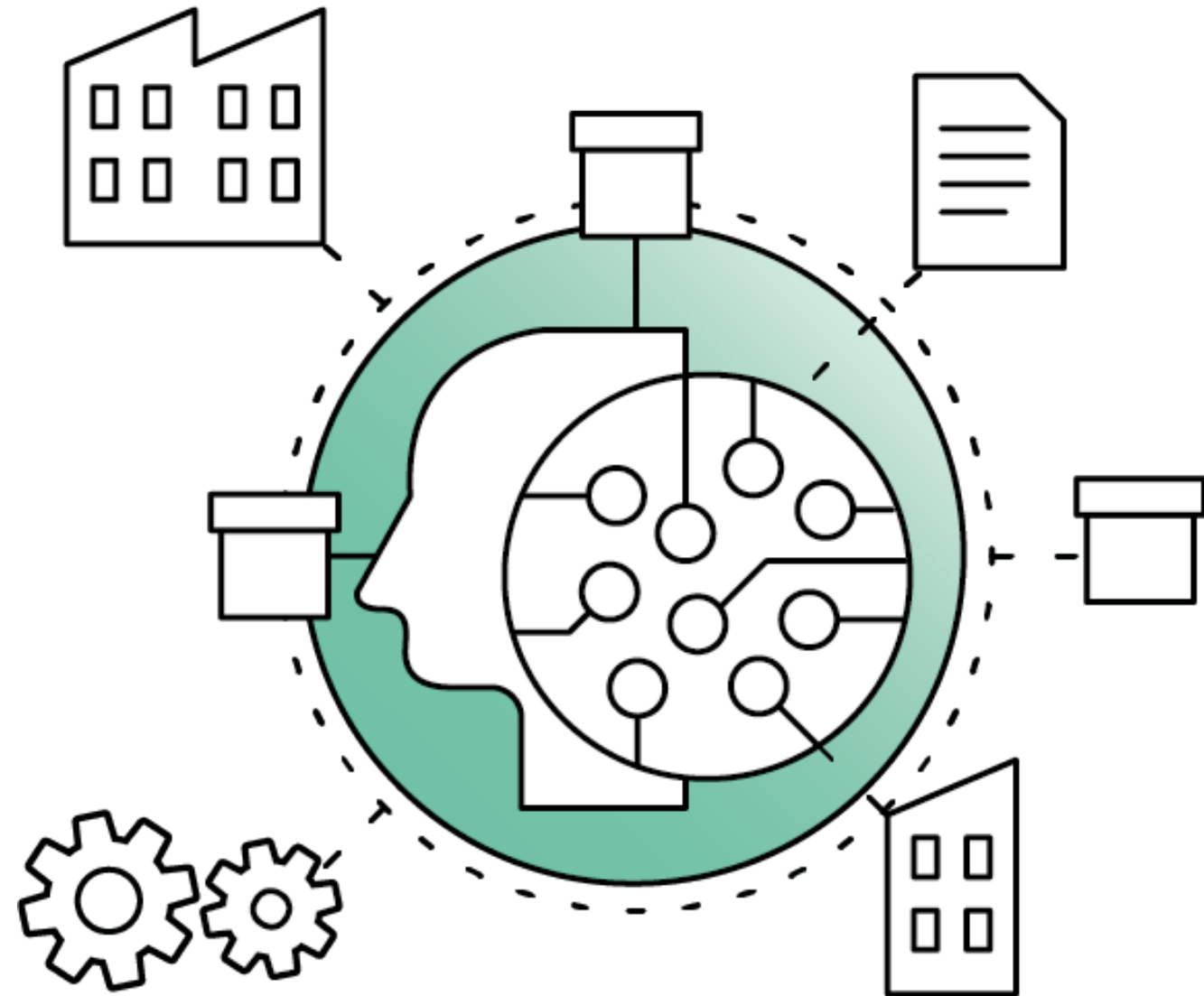
- Perform strategic exercise when making decisions related to AI
- Ensure that voices from across the organisation are heard in AI projects
- Devise an AI change management strategy for the entire organisation

# 7 Support Manufacturing SMEs in their Journey towards AI



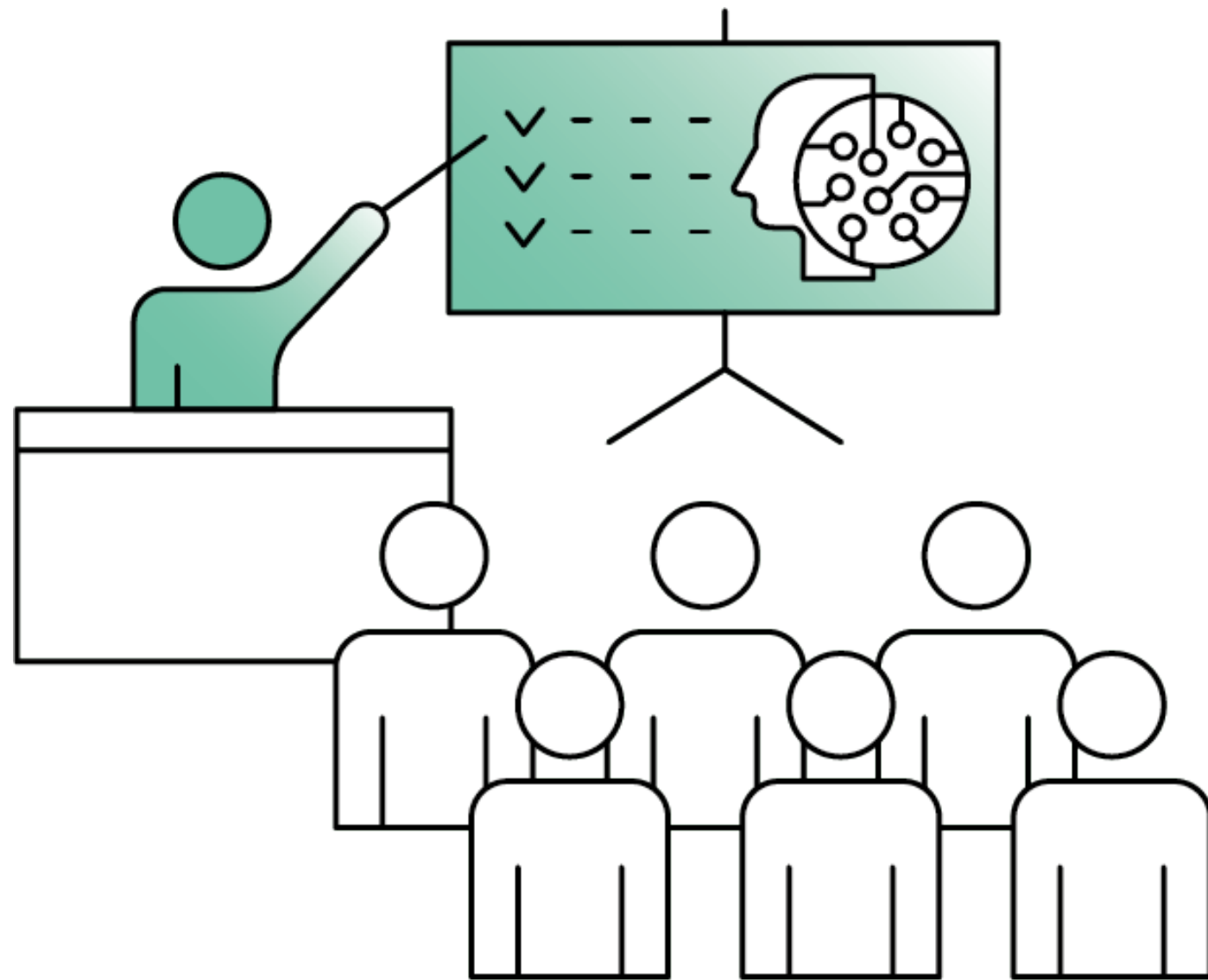
- Provide incentives to encourage uptake of AI in SMEs
- Support SMEs in building a skilled workforce
- Promote alliances and platforms to share data and other valuable resources

# 8 Promote AI to Support Resilient Supply Networks



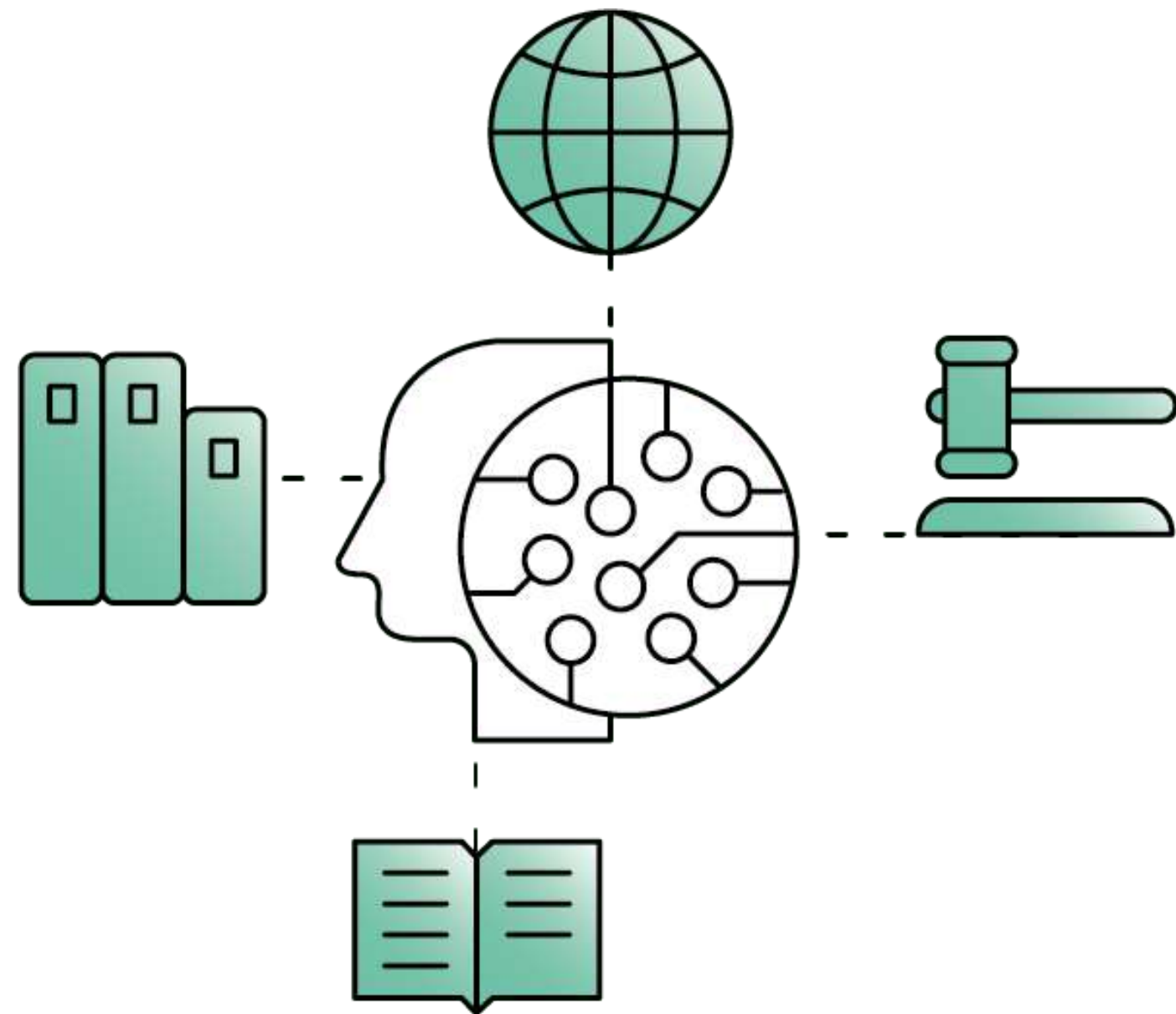
- Leverage on AI to detect and respond to disruptions in supply networks
- Exploit AI capabilities to optimise day to day operations
- Use AI to develop new approaches to solving problems and create new business models

# 9 Educate and Train the Current and Future Workforce to be Prepared to Work with AI

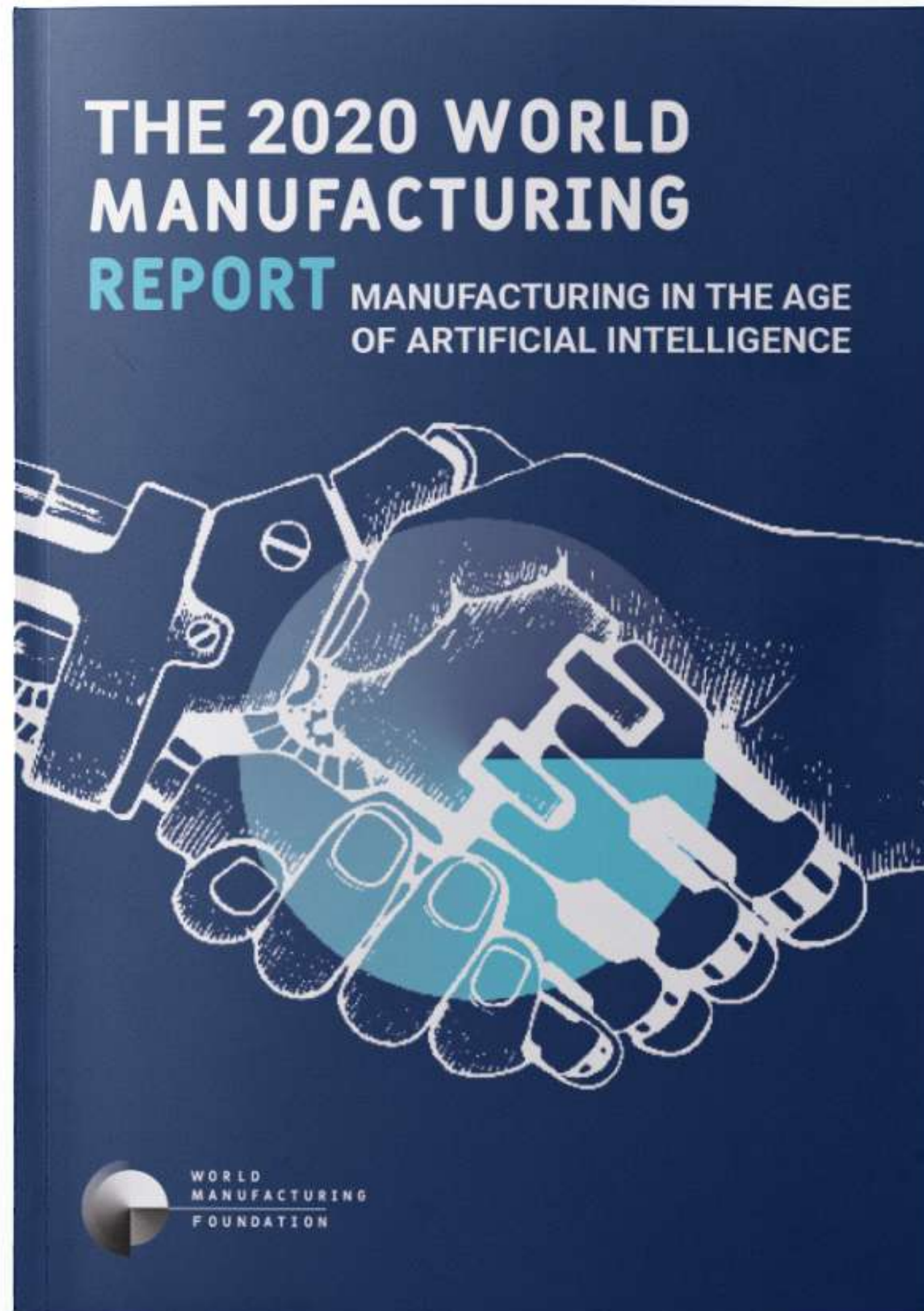


- Teach both technical and human-centric skills needed to work with AI
- Integrate AI education in different academic disciplines
- Leverage on AI to make learning more effective and inclusive

# 10 Implement Standards, Policies, and Regulations to Guide a Sustainable AI Adoption



- Evolve standards, policies and regulations to fast-changing developments in AI
- Develop over-arching principles or guidelines that can be adopted in policy formulation globally
- Establish standards to guide the development of trustworthy AI systems



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# Report Highlights

**50+** Contributors globally

**30+** Nationalities represented

Young Manufacturing Leaders' Essays



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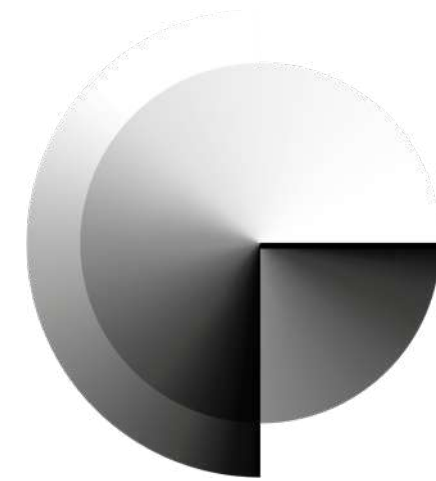
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