

Our Decade of Delivery for Climate Tackling the Challenge of the 21st Century Together

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PUBLIC

THE BEST RUN 

Sustainability trends are shifting markets

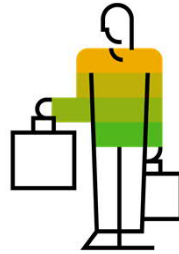


Investors

integrating ESG*
into investment decisions

76%

growth in the UK between 2015 and 2017



Consumers

Shift to more sustainable
products and services

42%

of consumers walk away from the brand in frustration.
One in five (21 percent) never come back



Employees

Focus career choices on
responsible employers

15%

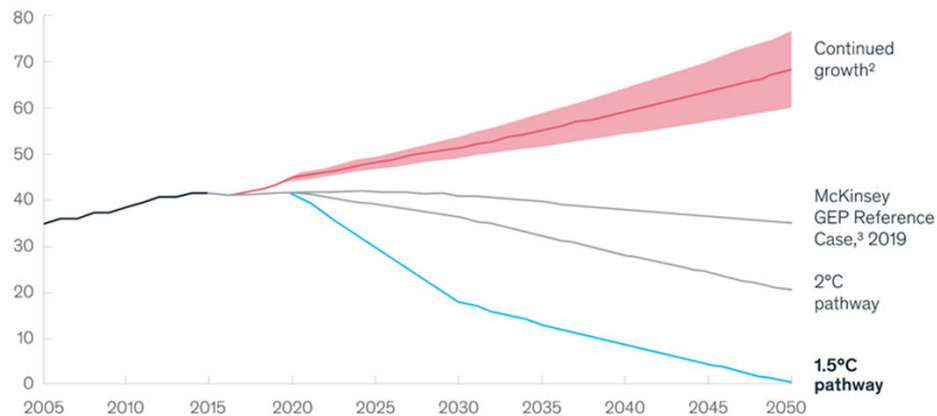
of Fortune 1000 employees satisfied with employer
action on environmental impact.

Climate action is high on the CEO agenda

~ 50% reduction in CO₂ emissions needed over the next 10 years for a 1.5 degree pathway

Projected global CO₂ emissions per scenario¹

Metric gigatons of CO₂ (GtCO₂) per year



There is **NO**
planet **B**

FRIDAYS
for
FUTURE



Business Models?
Sourcing strategy?
Location strategy?
Product Portfolio?

Climate 21



Ecological

Honor the 2030+ carbon reduction promises

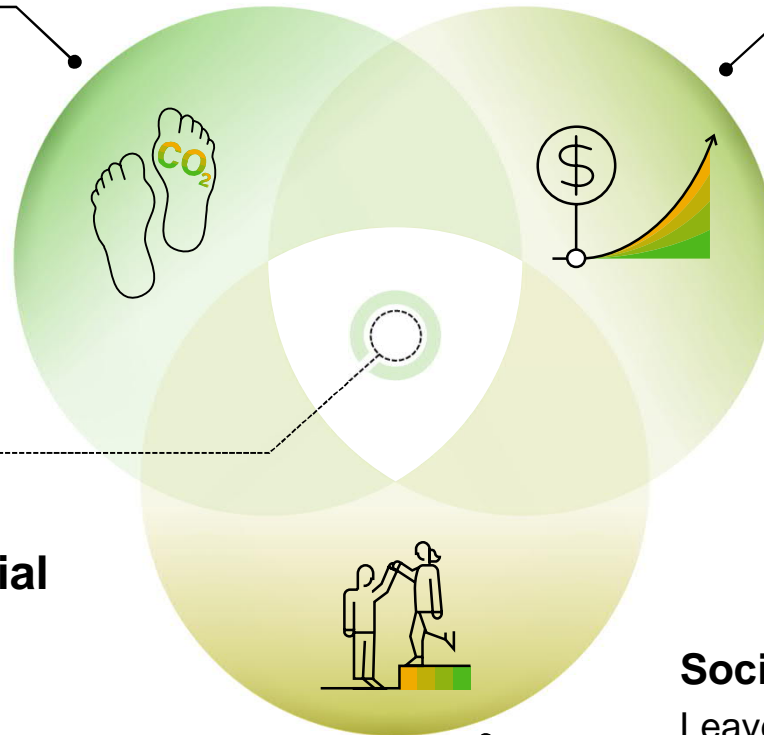


Economical

- Safeguard the “license to operate”
- Be a viable investment on the capital market
- Make business model, product portfolio, and operations resilient to climate related regulation

Fighting Climate Change:

CO₂e at the intersection of ecological, economical, and social sustainability



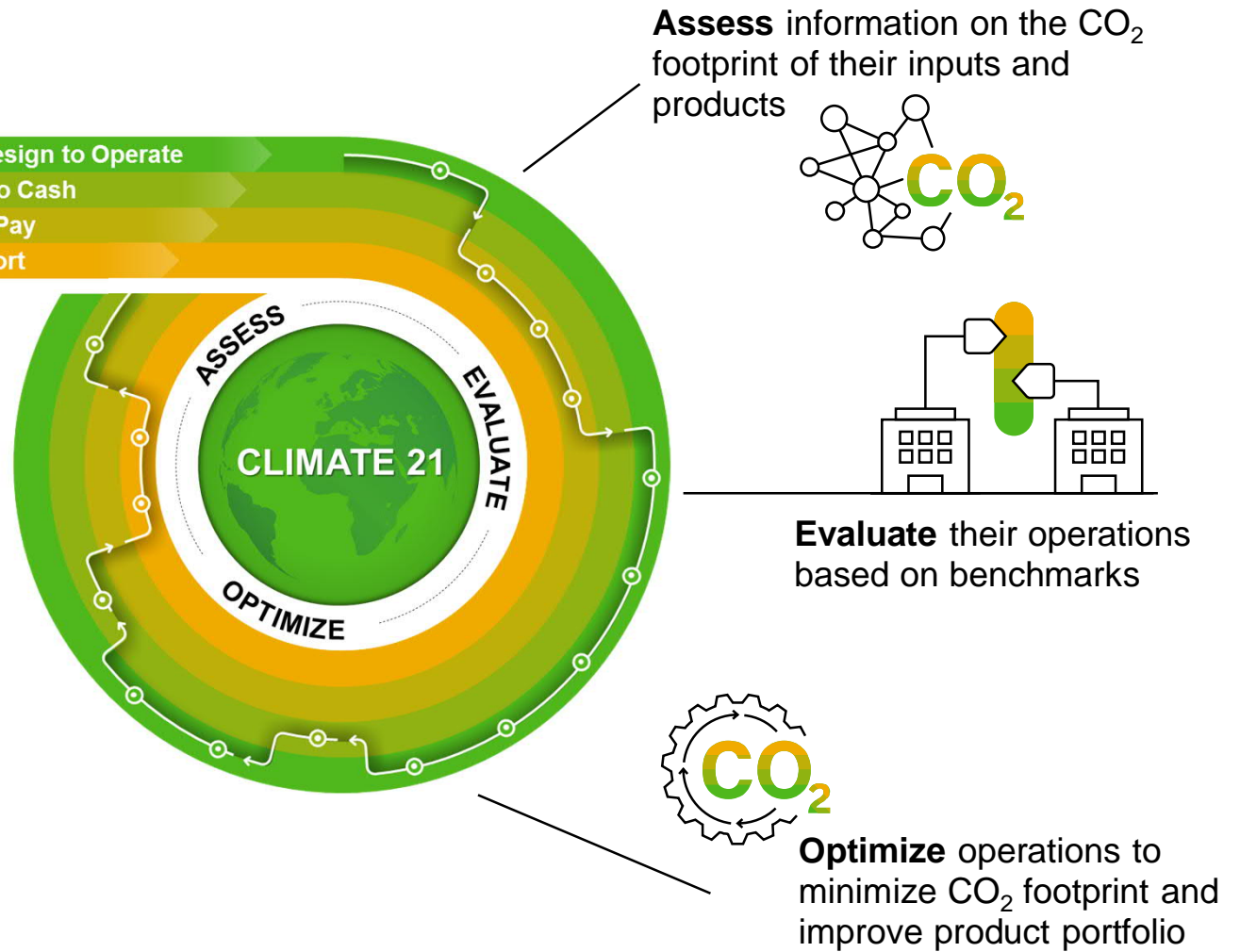
Social

Leave a livable planet to our children and grandchildren



Climate 21 – Product Direction & Vision

We will embed **sustainability** as a **new dimension of success** into **analytical and transactional applications** to enable an **Intelligent Enterprise** to **minimize CO₂e**, across entire **value chains** – from **cradle to gate**.



Climate 21 Vision - CO₂ Transparency end-to-end

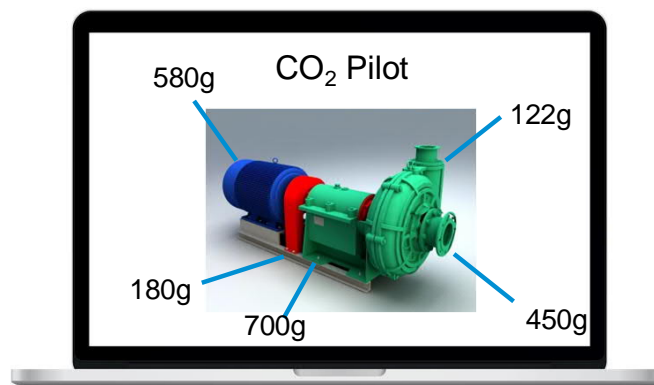
Enterprise

Safeguard the license to operate by making business models, product portfolio, and operations resilient to carbon regulation.



Business Operations

Track and optimize the carbon footprint of products and services from cradle to gate.



Consumers

Empower consumers to make responsible buying decisions with carbon footprint information about products and services.



Thank you!

We are here to help!



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