

Porsche Experience Center Franciacorta

Agile & Efficient around the Customer

Connect experiences across the ecosystem to deliver business value and cost reduction opportunities



Meet our Speakers!







Matthew Simpkins RVP, Industry Advisor for Manufacturing, Automotive, and Energy



Antonio Murgo RVP, Sales Italy for Manufacturing, Automotive



Oltion Osmani Manufacturing & Automotive Solution Engineer,



Stefano Oddone Tableau Solution Engineering Director



Customer Success

How Ford Drives Digital Transformation



Case Study: Ford Pro



On the Ground



Ford Pro Vehicles

Commercial Excellence for Dealers

- Lead/Opportunity
- Campaign Management
- Ford Commercial Solutions Migration
- Data Foundation



In the Cloud



Ford Pro Intelligence

#1 Trades CRM

- Joint multi-year innovation roadmap building out further VIIZR solutions
- Customers live in Early Access program



Matthew Simpkins Regional Vice President **UKI & FMFA Industry Advisor** Manufacturing, Automotive, Energy

- Yrs in consulting
- Yrs in Automotive
- Yrs at Salesforce









Design & Deploy

OEM & Retail Collaborative Marketing, Sales, Service

First Market 16 Weeks

Operations

305% ROI in 2 Years 36 Countries, 7 Languages 450 showrooms Federated DevOps

Direct Sales Trailblazer 2017



Online Sales in APAC

Digital trading, inside-sales Changing franchise standards 10% Sales Online

Real-time lead management

+42% sales velocity +12% lost lead resurrection



Salesforce **Industry Advisor** 2020



D2C & Agency Design

OEM EV Launches OEM Agency Design Models

Product Roadmap

Industry Architecture & **Integration Design** IT Delivery & Operations Manufacturing & Energy white space business models















"I want to deploy to multiple markets in parallel, reduce my time to market, and reduce my costs"

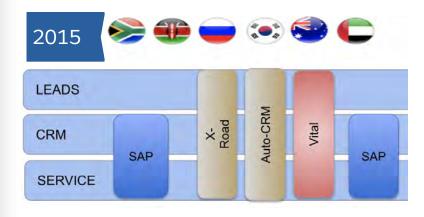
<u>Dmitry Kolchanov</u>

OEM Regional Director



Jaguar Land Rover deploy Salesforce to 36 Countries, and 450 retail business units





16 Weeks
Sales Cloud Live
In India

305% ROI In two years

42% Increase in Sales Velocity









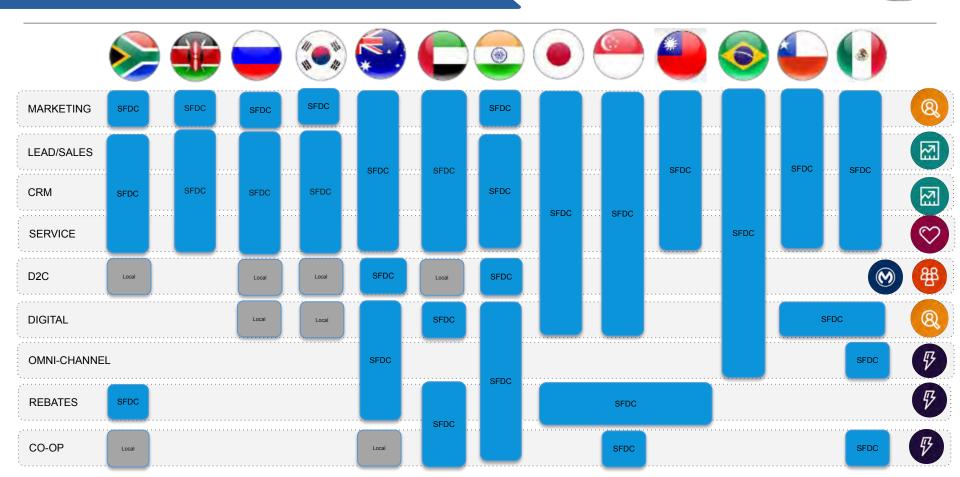




2020: GLOBAL ROLL OUT: BEYOND 'CRM'



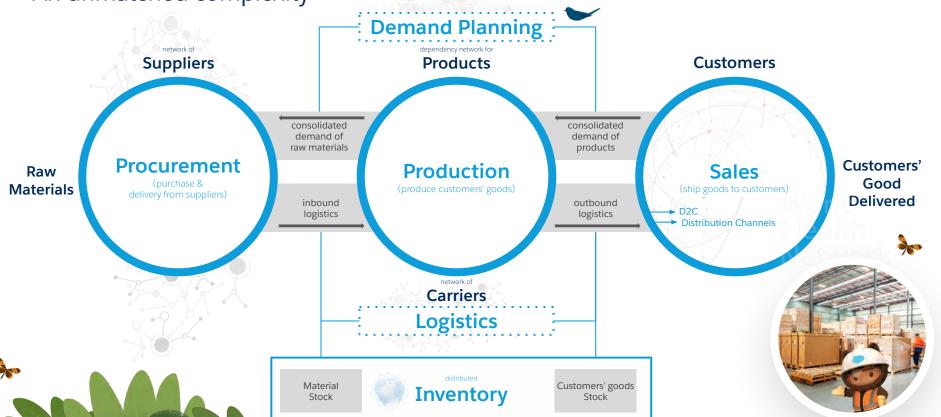




Supply Chain is Front and Center



An unmatched complexity

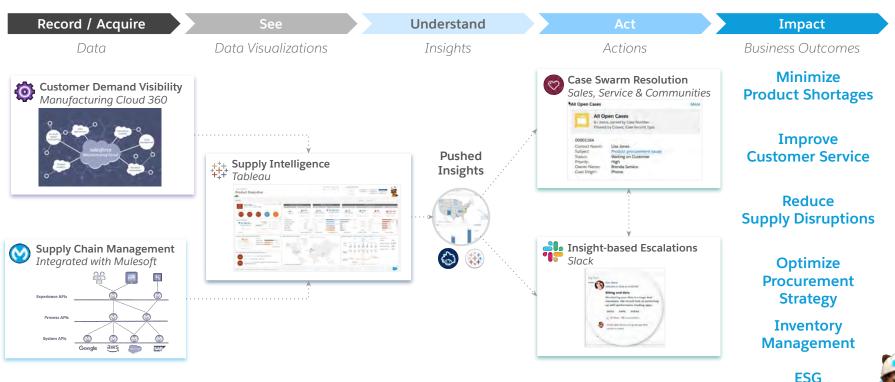


Components of a Digital Supply HQ



Performance

Supply Chain Engagement Layer enriches Customer 360



Connect the Value chain with Customer 360



Modernize **Commercial Operations**

Integrated Revenue Management Promote→Quote→Agreement→Commerce Management of Agreements vs Actuals



OF FANUC

Simplify Partner Engagement

"Ease of doing business" initiatives Onboarding, co-marketing, selling, servicing Rebate Program Management







Transform Service **03**

360° view of customers and assets Omni-channel service & full field service Full-Book-of-Business Demand Forecasting

KOENIG & BAUER



Translate 04 **Data into Actions**

Unlock data from legacy systems Embedded analytics, AI-enhanced decisions Predictive Demand & Pricing Insights

Schneider

▲ ALBEMARLE

BACK OFFICE











Financials







CONNECTED SENSORS. **FIELD SERVICES &** SUPPLIERS, etc.









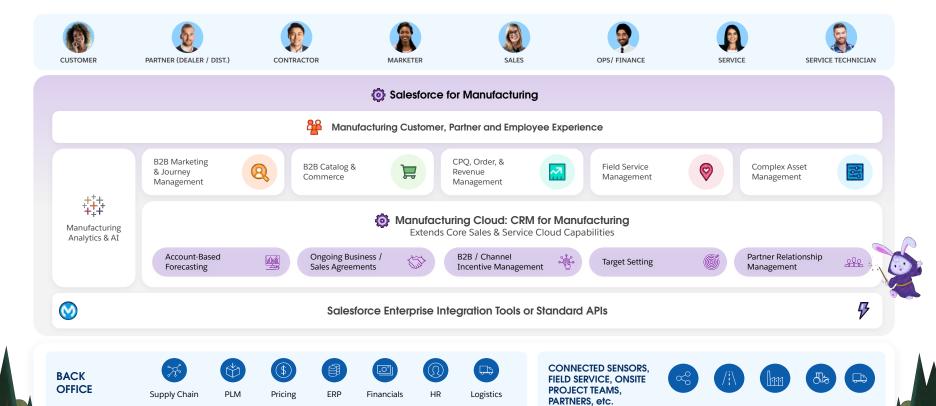






Salesforce Customer 360 Platform







The Value Creation Logic for B2B Sales

To be successful, companies mainly focus on:

01 Growing revenue

02 Reducing cost

While aiming to also optimize

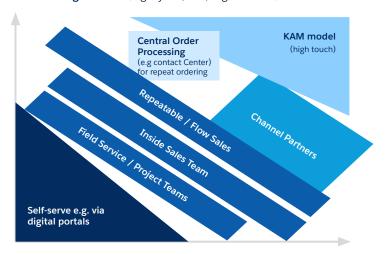
03 balance sheet (free up inventory, own mfg)

04 cash flow & risk (money in faster)



The How To- for a successful company

Customer significance (e.g. by LTV, size, segment etc.)



Order significance (e.g. by € size, complexity)

Supply Intelligence: Turnkey Dashboard for Supply Chain



Navigate the crisis skillfully

Expert-built dashboard for Supply Chain

Supply Intelligence is the Tableau Accelerator that you need to assess the Resilience of your Supply Chain across 5 pillars:

- Supply vs Demand Reliability
- Inflation Impact
- Logistics Reliability
- Quality Reliability
- Inventory Availability

Facilitating a "Resilient Supply Chain"

Supply Intelligence drives immediate business outcomes

- Measure impact of crisis
- Anticipate disruptions
- Improve sourcing strategy
- Optimize inventory management
- Identify bottlenecks

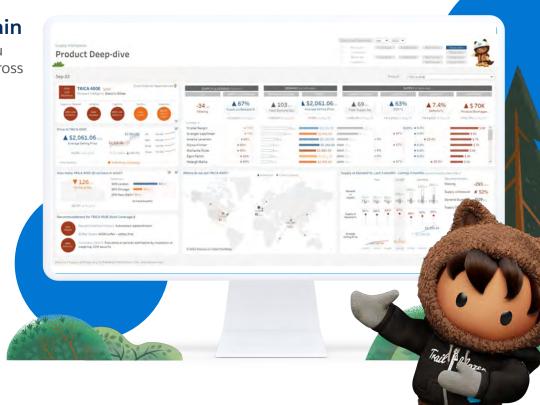


Tableau Accelerator: "Supply Intelligence"

salesforce

Live Demo





VeloCity



Sep ▼ 2022 ▼ Supply Intelligence Products Resilien... Deep-di **Product Shortages** Customers Materials Resilieri... Deep-di... Suppliers Sep-22 Show Shortages split by Product Type ▼ sorted by Total Product Shortages Which Product Types are the most impacted by Shortages? ▲ \$3,3M **11,3%** ▲ \$ 378K Total Sales Product Shortages % Total Product Shortages (Product Supply) +45,2% vs Aug-22 +3.8% vs Aug-22 +3,2 pt(s) vs Aug-22 PRODUCT SHORTAGES PRODUCT SHORTAGES % TOTAL SALES Product Type FlyFighter 120 #534K · 60 (III Road & Gravel Bikes ₩14% (9% of total) eBike 7 Electric Bikes = x\$108K * \$ 70K ×16% (19% of total) Urban Bikes \$ 481K - × \$ 51K * × 11% Mountain Bikes = x\$ 16K 5 2 7 9 K = × 6% Folding Bikes = x\$ 15K - \$ 224K * × 796 Wedside 120 Hybrid Bikes = x\$10K #56K - \$ 323K *×3% Bintmin 500 Kids Bikes = \$92K 1 X \$ 6K ¥53K = × 6% Last 12 months **Total Product Shortages** Shortages by Product [Colored by Resilience] Last 12 months Total Sales / Total Product Supply Last 12 months Product Shortages %



Sep ▼ 2022 ▼ Supply Intelligence Products Resilien... Deep-di **Product Shortages** Deep-dl_ Sep-22 Show Shortages split by Product Type ▼ sorted by Total Product Shortages Which Product Types are the most impacted by Shortages? ▲ \$ 3,3M **11.3%** ▲\$378K Total Sales Product Shortages % Total Product Shortages (Product Supply) +45,2% vs Aug-22 +3,8% vs Aug-22 +3,2 pt(s) vs Aug-22 PRODUCT SHORTAGES TOTAL SALES PRODUCT SHORTAGES % Product Type FlyFighter 120 Road & Gravel Bikes *\$172K 8534K ₩14% eBike 7 \$ 695K ×16% Electric Bikes ¥570K (19% of total) Product Type: **Electric Bikes** eBike 7 Product: Urban Bikes ₩\$51K # X1796 Product Resilience: VERY LOW Resilience Total Product Shortages: \$70K (19% of total shortages) - \$ 279K Mountain Bikes = x\$16K * × 5% Folding Bikes = x\$15K -\$ 224K = ×796 Wedside 120 - \$ 323K Hybrid Bikes - x\$10K MS 6K = x 3% Bintmin 500 Kids Bikes = \$ 92K 1 X \$ 6K # X53K # ¥ 5%

Shortages by Product [Colored by Resilience]



Product Shortages %

Last 12 months Total Sales / Total Product Supply

Total Product Shortages

Last 12 months

Supply Intelligence Resilien... Deep-di... Products **Product Availability** Customers Deep-di_ Resilien... Deep-di... Materials Product Category Product Warehouse Show Inventory by Product Inventory as of 21 settembre 2022 (All) (All) (All) CURRENT INVENTORY FORECAST - When are the next Stock-out Products expected? FORECAST - Which Products will be Stock-out soon? \$3.545K DAYS BEFORE STOCK-OUT Product STOCK-OUT STOCK-OUT \$ 560K within 3 days within 4 to 10 days Armanda Al W 400 + 0 d Missing Products 2 Product(s) 2 Product(s) eBike 7 100 Armanda BMV 560E Computed at Product level Computed at Product level Zerba - Mitorina 10... STOCK-OUT **BELOW SAFETY STOCK** FlyFighter 120 - 15d within 11 to 20 days within 21 to 30 days 24 Product(s) AT STOCK Armanda RCW.X \$14,8M 18 Product(s) Product Inventory Value STOCK-OUT 2 Product(s) **CURRENT INVENTORY** by Product FORECAST - Expected Products availabilities for the coming 30 days Current ON-HAND QUANTITY Product → Theorical ON-HAND QUANTITY based on forecasted Inbound/Outbound Quantities Product → STOCK-OUT Armanda ALW 400 1 Opes eBike 7 1 Opes BELOW SAFETY Wedside 120 299 pcs eBike 7 STOCK x122pcs x134pcs x172pcs x195pcs Steed STS500 292 pcs #217pcs #238pcs #211pcs #222pcs Shminka Electric E450 286 pcs x287 pcs Bintmin Original 100 276 pcs Shahba GBL 160B 272 pcs Rolad Pace 500 271 pcs Armanda ALW 400 26 pcs 62 pcs 42 pcs 47 pcs 48 pcs 56 pcs 48 pcs 31 pcs 30 pcs 30 pcs 35 pcs 54 pcs 42 Kamoucha - FEB100 265 pcs Ventura 500 255 pcs x28pcs x27pcs x25pcs Wheelie-FB20 252 pts Tayara 100 243 pcs Hirakl AM 40B 232 pcs Armanda BMV 560E 47 pes 29 pes 6 pes x3 pes 1 pes x2 pes 9 pes 21 pes 25 pes 15 pes 24 pes 25 pes 40 pes 50 pes 45 pes 35 pes 25 pes 27 pes 29 pes 31 pes 33 pes Armanda RCW.X 225 prs

25-set

30-set

05-ott

10-ott



15-ott

225 ccs

224 pcs

Rolad BRT 200

Hirakl SR900

Supply Intelligence Shortag. Resilien. Deep-d/ **Product Availability** Deep-dl. Product Category Product Warehouse Show Inventory by Product Inventory as of 21 settembre 2022 (AII) (AII) + (All) + + FORECAST - When are the next Stock-out Products expected? CURRENT INVENTORY FORECAST - Which Products will be Stock-out soon? \$3.545K DAYS BEFORE STOCK-OUT Product STOCK-OUT STOCK-OUT \$ 560K within 3 days within 4 to 10 days Armanda ALW 400 1 Od Missing Products 2 Product(s) 2 Product(s) eBike 7 100 Armanda BMV 560E Computed at Product level Computed at Product level Zerba - Mitorina 10. STOCK-OUT **BELOW SAFETY STOCK** FlyFighter 120 160 within 11 to 20 days | within 21 to 50 days 24 Product(s) AT STOCK Armanda RCW.X \$14,8M 18 Product(s) Product Inventory Value STOCK-OUT 2 Product(s) CURRENT INVENTORY by Product Upcoming Sales Orders at 30 days **Current ON-HAND QUANTITY** Product > STOCK-OUT Armanda ALW 400 1 Opes SO Date SO Number Product Customer 50000147 eBike 7 01-dic ▶ 0% □ Spcs eBike 7 Opes Speed Cycles Co. 50000178 eBike 7 Yoshi & Son 01-dic ₱ 096 **BELOW SAFETY** Wedside 120 299 cts STOCK 50000327 eBike 7 Spinning Wheel Bikes 01-dic ▶ 096 Steed STS500 292 pcs 50000437 eBike 7 Freeride Bike Co. 01-dic ▶ 096 Shminka Electric E450 286 ors 50000489 eBike 7 Sport & Tech 01-dic ≥ 0% Bintmin Original 100 276 ges 50000590 eBike 7 Speed Cycles Co. 01-dic 096 15 ocs Shahba GBL 160B 272 pcs 50000314 eBike 7 All Sports 01-dic · 55% 44 prs 24 prs Rolad Pace 500 271 acs 50000696 Hirakl SR600 Yoshi & Son 01-dic • 57% 14 prs Bpcs. Kamoucha - FEB100 265 pes 50003648 Wedside 500 In Cog We Trust 01-dic · 58% 19 pcs 255 EES Ventura 500 50006096 Rolad Pace 500 Sport & Tech 01-dic • 58% 31 pcs 18 pcs Wheelie-FR20 252 = 15 50003696 Hirakl MB100 Bicycle Nerds. 01-dic • 58% 24 005 14 no. Tayara 100 243 pcs 50003048 Wedside 120 Spinning Wheel Bikes 01-dic • 60% 9 pro 232005 Hiraki AM 40B S0000553 eBike 7 The Bike Company 01-dic • 62% 165 ocs 46 my Armanda RCW.X 1 225 pm S0001848 Hirakl CTK00 Spinning Wheel Bikes 01-dic ● 62% 21 prs 13 pm Rolad BRT 200 22500 50006048 Bintmin Original 500 Sport & Tech 01-dic · 62% 29 pre 1 18 pm



Supply Quantity

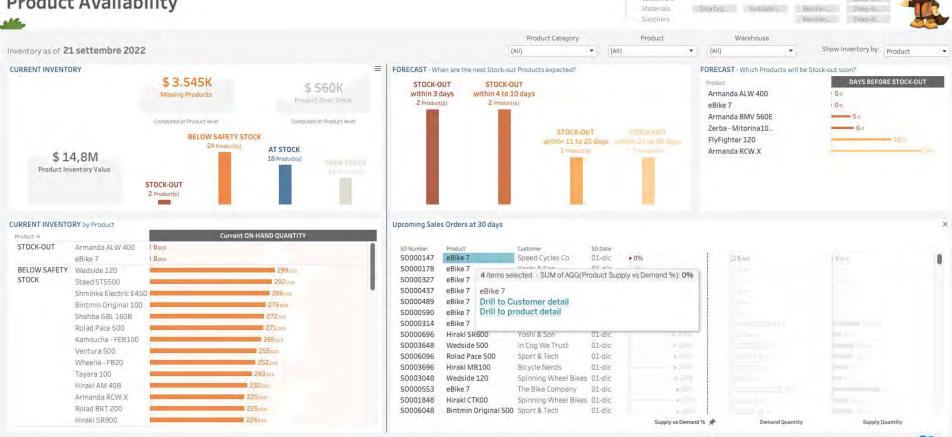
Supply vs Demand %

Demand Quantity

224 000

Hirakl SR900

Product Availability





Resilien... Deep-gi

Products

Customers

Product Deep-dive















Defects %

On-Hand Quantity

Safety Stock

(cumul across all positions)

Product Deep-dive





Docs

New Delhi O pes

Chicago

© 2022 Mapbox © OpenStreatMap

Sep ▼ 2022 ▼

53%

\$2,149.05

\$2.061,0

giu-22 lug-22 ago-22 set-22 ntt-22 nov-22 dic-22

\$2.224,34

Products

Supply vs

Demand %

Average

Selling Price

Customers



feb-22

dic-21

ott-21

7.4%

Product Deep-dive

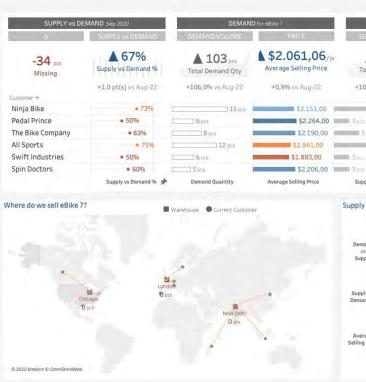


eBike 7

Product



Sep-22 Hide material dependencies eBike 7 (pcs) Product Category: Electric Bikes +10,6% Material Price Index eBike 7 uses the following materials: **Battery Pack** Gear Shifter Seat Posts Sensors Bar End Plugs Brake Pads Coaster Brake Display Seat Clamps Stems Wheel Hubs Battery charger Chains Derailleurs Handlebars Brake Cables Carbon Wheels Grips Inner Tubes Straps Throttle Supply vs Logistics Quality Inventory









Demand

Inflation

Click to deep-dive to a specific material

Reliability

Reliability Availability

Resilience

Product Deep-dive



eBike 7

*100% * 0,0%

• 0.0%

• 0.0%

• 0.0%

• 0,0%

▲ 7,4%

Defects %

+4,4 pt(s) vs Aug-22

• 20.0%

▲ \$ 70K

Product Shortages

+101,7% vs Aug-22

\$ 6K

\$ 5 K

■ \$ 4K

Product

▲ 63%

OTIF %

+4,2 pt(s) vs Aug-22

• 67%

• 67%

• 50%

096

■ 0%

▲ 69 pcs

Total Supply Qty

+109,1% Vs Aug-22







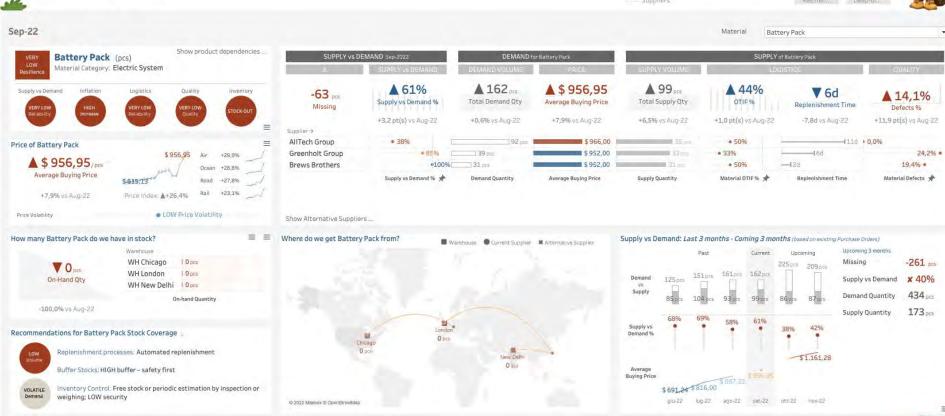




Click to deep-dive to a specific material

Material Deep-dive





Material Deep-dive



Sep-22 Show product dependencies ... Battery Pack (pcs) Material Category: Electric System Supply vs Demand Inflation Logistics Quality Inventory VERY LOW VERY LOW STOCK OUT Price of Battery Pack +29,0% ▲ \$ 956.95/pcs Ocean +28.8% Average Buying Price Road +27,8% +23,1% +7,9% vs Aug-22 Price Index: A+26,4% Price Volatility · LOW Price Volatility = = How many Battery Pack do we have in stock? WH Chicago 10 pcs V Opes WH London 10 pcs On-Hand Qty WH New Delhi | Opcs On-hand Quantity -100,0% vs Aug-22 Recommendations for Battery Pack Stock Coverage Replenishment processes: Automated replenishment Buffer Stocks: HIGH buffer - safety first Inventory Control: Free stock or periodic estimation by inspection or VOLATILE weighing; LOW security



14.1%

Defects %

+11,9 pt(s) vs Aug-22

1.8%

-261 pcs

× 40%

434 pcs

173 ocs

• 1,1%

• 0.8%

Supplier Deep-dive



▲ 54d

Replenishment Time

+2,7d vs Aug-22

-179d

-156d

159d

-180d

-182d

1838

-172d

-160d

gen-22 feb-22 mar-22 apr-22 mag-22

-199d ▶ 0.0%

Current

giu-22 lug-22 ago-22 set-22 ntt-22 nov-22

▶ 0,0%

0,1%

■ 0,2%



V 0,7%

Defects %

-0,7 pt(s) vs Aug-22

● 6,6%

• 7.1%

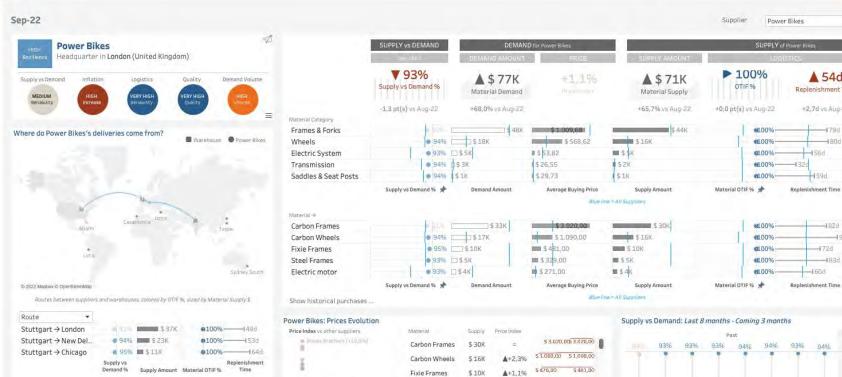
Material Defects

Upcoming

5,4%

Material Defects *

*



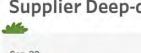
Steel Frames

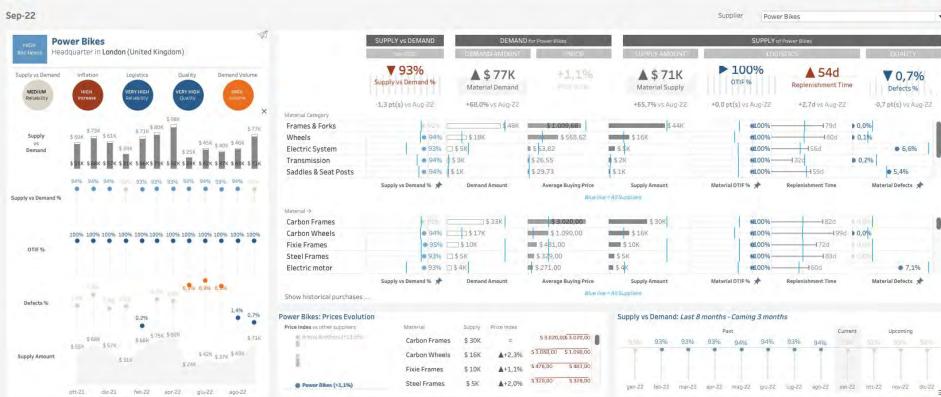
Power Bikes (+1,1%)

\$ 5K

Supplier Deep-dive

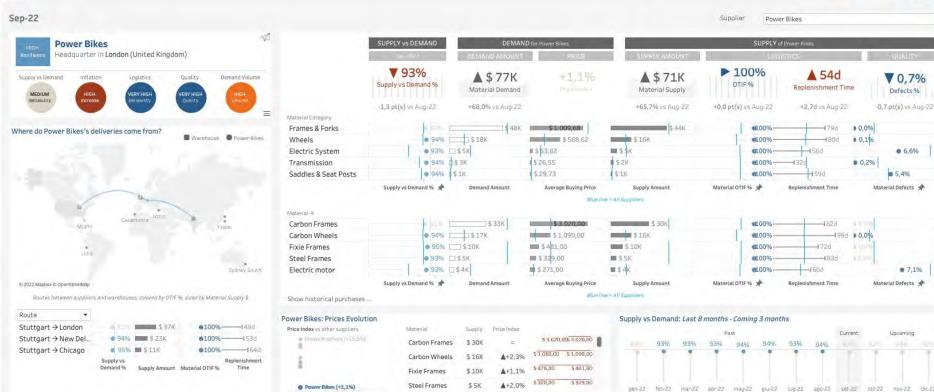








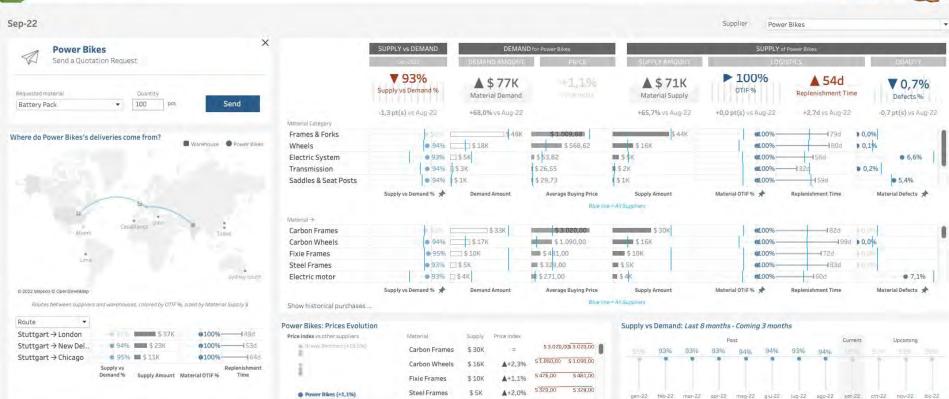




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Supplier Deep-dive





"Supply Intelligence": Accelerator - Value Map

DATA

3 main datasets

BUSINESS LOGIC

Detailed & Consolidated Perspectives

BUSINESS INSIGHTS

Insights, Guidance and Actions

Product Demand

Material Purchases

Inventory Positions

Price

Supplier

80+ KPIs 5 Strategic Pillars 3 Resilience Scores **Products & Sales** Supply vs Supply vs Demand Demand Reliability **Inflation Impact** Logistics PRODUCT Logistics Reliability RESILIENCE SCORE Quality **Quality Reliability**

3. Logistics Reliability

- Best/worst suppliers
- Best/worst served customers

4. Quality Reliability

- Best/worst suppliers

5. Inventory Availability

- Item availability
- Forecasted missing stock
- Suggest stock coverage actions: replenishment process, buffer stock, inventory control
- Cost of missing stock

Supply Chain 360 across five pillars:

1. Supply vs Demand Reliability

- Impact of supply disruptions
- Shortages
- Product/Material dependencies
- Assess supplier risk
- Identify alternative suppliers
- Pinpoint Single Supplier dependencies

2. Inflation Impact

- Measure impact of inflation
- Assess Price volatility
- Transport effect on prices

- Transport effect on deliveries

Top offenders

- Pinpoint overstock





BUSINESS OUTCOMES

Minimize Product Shortages

Improve Customer Service

Reduce **Supply Disruptions**

Optimize Procurement Strategy

Enhance Inventory Management •

Intelligent Customer Centric Supply Chain

Supply Chain Engagement Layer





Key Business Goals

Visibility on demand & supplies, risks

Collaboration reducing handoffs and friction



Capabilities

Demand Forecasting

0

0

0

Inventory Visibility

Risk Analytics

Digital HQ

Supplier Relationshipmanagent

Maintenance Sustainability

Quantified Benefits

- Demand Prediction
- ♦ Supply Prediction
- Supply Risk
- Supplier Engagement
- ♦ Single Source of Truth
- Cost/Product Risk
- ◆ On Time and Full
- Cost to Serve
- Cost of Goods Sold
- ♦ Sustainability



Panel Discussion





Riccardo Bianchi Group Head After Sales & Services IOT



Carlotta Dainese
Customer Excellence
and Commercial
Innovation Director



Michele Vitali Group Commercial Services Director

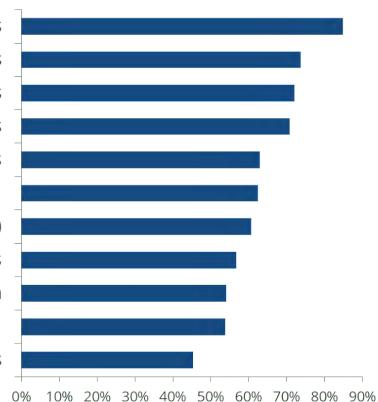


Prysmian



Top challenges for Manufacturers in Italy

Meeting complex quality and support services requirements Growing sourcing and operational costs Acceleration of market changes Increasing customer requirements and expectations Skill gap, struggling finding talents Productivity / Process efficiency Improving sales effectiveness (direct sales, channels, marketing) Transforming supply chain operating models Increasing competition Expanding into new markets Compliance with local and international regulations





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Prysmian



